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AFGHANISTAN

STABILITY IN KEY AREAS (SIKA) – EAST

MONTHLY REPORT: MARCH 2014



Some of the 200 participants in the March 30 coordination meeting organized by Independent Directorate of Local Governance in Paktya Province listen to one of the principal speakers.

April 15, 2014

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MONTHLY REPORT: MARCH 2014

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DISCLAIMER:

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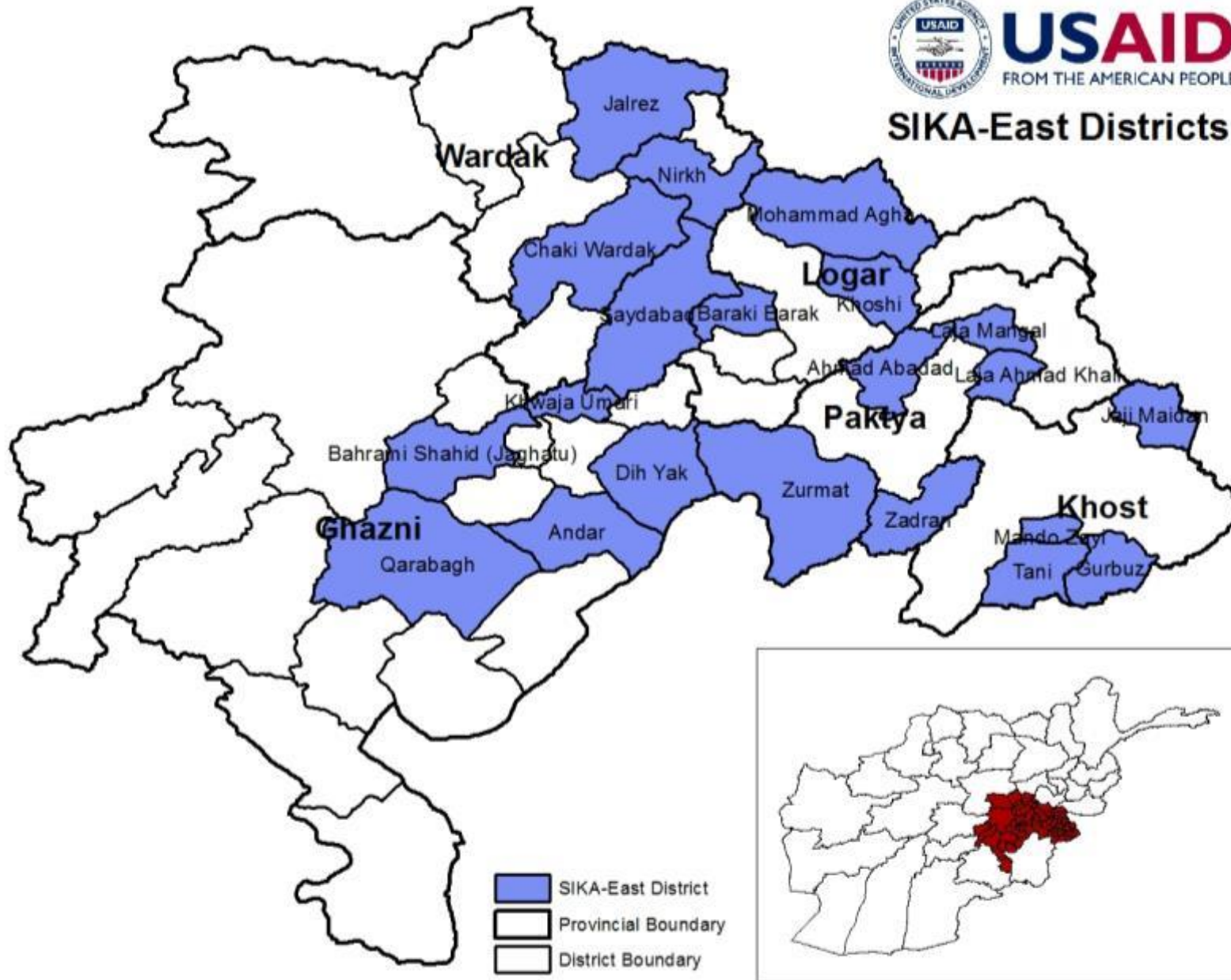
ACRONYMS

ABADE	Assistance in Building Afghanistan by Developing Enterprises
AGE	Anti-Government Elements
ANSF	Afghan National Security Forces
CDC	Community Development Council
CLDD	Community Led Development Department
DAB	Da Afghanistan Bank
DCC	District Community Council
DDA	District Development Assembly
DE	District Entity
DG	District Governor
DGO	District Governor's Office
DIC	District Information Center
DoWA	Department of Women's Affairs
DPP	District Project Portfolio
DSW	District Social Worker
FY	Fiscal Year
GIRoA	Government of the Islamic Republic of Afghanistan
GRC	Grant Review Committee
IDLG	Independent Directorate of Local Governance
IED	Improvised Explosive Device
LIDD	Local Institutions Development Department
M&E	Monitoring & Evaluation
MIS	Management Information System
MRRD	Ministry of Rural Rehabilitation and Development
NABDP	National Area Based Development Program
NGO	Non-Governmental Organization
NPPLG	National Priority Program for Local Governance
OC	Outcome
PMC	Project Management Committee
PMT	Provincial Management Team
PRRD	Provincial Rural Rehabilitation Department
RFA	Request for Applications
SIKA-East	Stability in Key Areas-East
SNGP	Sub-national Governance Policy
SoW	Scope of Work
SP	Service Provider
SPB	Service Providers Booklet
SPF	Service Providers Fair
SPP	Stability Planning Process
ToT	Training of Trainers
USAID	United States Agency for International Development
WASH	Water, Sanitation, and Hygiene



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SIKA-East Districts



INTRODUCTION

PROGRAM PROFILE Stability in Key Areas (SIKA) - East, together with the Afghan Ministry of Rural Rehabilitation and Development (MRRD) and the Independent Directorate of Local Governance (IDLG), is working on strengthening governance and service delivery to improve stability in conflict-affected districts of southeastern Afghanistan.

Life of Project December 2011 - September 2015

Area of Operation SIKA-East is active in all 21 originally targeted districts in five provinces in southeastern Afghanistan: Ghazni, Khost, Logar, Maydan Wardak, and Paktya. The following are the SIKA-East districts of operation:

- Andar, Bahrami Shahid (Jaghatu), Dih Yak, Khwaja Umari, and Qarabagh in Ghazni Province;
- Gurbuz, Jaji Maidan, Mando Zayi, and Tani in Khost Province;
- Baraki Barak, Khoshi, and Mohammad Agha in Logar Province;
- Chaki Wardak, Jalrez, Nirkh, and Saydabad in Maydan Wardak Province; and
- Ahmad Abad, Laja Ahmad Khail, Laja Mangal, Zadran (and the Garda Serai area of Zadran), and Zurmat in Paktya Province.

In March 2014, USAID and SIKA-East's government partners agreed to expand the program into the following new districts, including two in the newly targeted province of Paktika:

- Muqur in Ghazni Province;
- Nadir Shah Kot in Khost Province;
- Maydan Shahr in Maydan Wardak Province;
- Ali Khel (Aryoub Jaji), Sayed Karam, and Mirzaka in Paktya Province; and
- Sharan and Yousuf Khel in Paktika Province.

CHALLENGE The lack of development and a concurrent lack of good governance, especially at the district level and its link to provincial administration, threaten to erode the legitimacy of the Afghan government and further impede its ability to expand authority and deliver basic services throughout the country. An ensuing credibility gap causes communities to lose confidence in governance institutions, thereby fueling the insurgency and creating instability.

OBJECTIVES The primary objective of the SIKA-East program is to promote good governance and service delivery in targeted districts with the intended effects of promoting stability and reducing the impact of the insurgency through capacity building with MRRD and IDLG in the areas of intervention. The program is focusing on three key areas:

- Engagement and building relationships between provincial and district entities and constituencies;
- Improved technical capacity for good governance; and
- Enhanced service delivery in community requests for stabilizing interventions.

To achieve these objectives, SIKA-East is working closely with expanded District Development Assemblies (DDA), or so-called DDA Pluses (DDA+) – informal, voluntary, highly representative district bodies, consisting of District Governors (DG), DDA members, and traditional and professional authorities, such as religious leaders and respected professionals. Women's inclusion in these bodies is essential to the SIKA-East Gender Mainstreaming Strategy.

DDA+ Capacity Building The program is conducting a wide-ranging capacity building program for DDA+s, enabling them to:

- (i) Identify, analyze, and monitor root causes of local instability;
- (ii) Develop and execute strategic plans to address the identified concerns; and
- (iii) Forge alliances and generate public activism to raise awareness about, and advocate for, district stability and improved governance.

This core curriculum under the program is known as Stability Planning Process (SPP) and has now been completed in all 21 original districts.

The SIKA-East capacity building program consists of trainings in three thematic areas:

- **Stability:** Stability Planning Process, Verification of Sources of Instability, Root Causes and Solutions, Stakeholder Orientation, and Governance Foundation;
- **Outreach:** Fundraising, Lobbying, Negotiation Strategy, Unity Building, and Resource Dialogue and Advocacy; and
- **Technical Training:** Grant Process and Application Development, Grant Management, Infrastructure Project Planning, Infrastructure Project Implementation, and Operation and Maintenance.

This program as a whole creates opportunities for local leaders to discuss compelling governance concerns and solutions with district and provincial authorities and jointly develop plans to address them. The model used by SIKA-East encourages district entities to make their own decisions, lead the planning process, and acquire the competencies to strategically plan, design, resource, and manage district-level interventions independently. In the Option Period, SIKA-East will work closely with MRRD's National Area Based Development Program (NABDP), particularly during the community engagement and planning phases, and rely on the program's community mobilization practices and technical expertise to identify priority projects in the new SIKA-East districts.

Transition Initiatives SIKA-East is in the process of designing and operationalizing a set of new capacity building initiatives in support of the transition to stronger stability planning and service delivery led by the Government of the Islamic Republic of Afghanistan (GIROA). These complement the existing core curriculum of trainings and grant assistance, and target the institutional strengthening needs of Provincial Rural Rehabilitation and Development (PRRD), IDLG, and provincial and district entities. Transition initiatives activities are designed to enable the entities to assume an increasingly more active role in SIKA-East and public administrative processes in general and also prioritize activities to address underlying systemic and institutional deficiencies.

Grants Complementing capacity building to enable effective local governance, SIKA-East offers grants to district entities to enhance service delivery and assist implementation of community-identified conflict-sensitive initiatives, predominantly small-scale infrastructure projects intended to improve social cohesion and strengthen the relationship between the communities and district authorities. These projects serve SIKA-East objectives both in terms of *process* and of *product*: a key concern identified throughout the districts is the lack of communities' ability to collectively prioritize and / or reach out to available resources and offices to obtain government services. The SIKA-East grants program connects communities with their government and represents the practical application of SIKA-East's capacity building programs in resource mobilization and grant management.

The overall SIKA-East result is a sound, local-level analysis of district instability dynamics, coupled with a ground-up plan of interventions to remedy it, local capacity to implement and manage it, and governmental ability to effectively communicate the challenges and the results to their constituents.



Several of the 100-plus men who attended the communications plan implementation meeting in Khoshi District of Logar Province this month

EXECUTIVE SUMMARY

EXECUTIVE SUMMARY

The SIKA-East Monthly Report provides an overview of achievements made during March 2014, the fifth month of the third fiscal year (FY) of program implementation.

Afghan Leadership SIKA-East is currently being implemented by 684 staff members, of whom 97% are Afghan nationals. Fifteen percent of the Afghan employees occupy senior management positions. Sixty-five percent of the Afghan staff are based in the five provinces and 21 districts where SIKA-East currently operates, embedded within PRRD and district government offices at provincial and district levels, respectively. Women make up 8% of the total staff.

Option Period Programming USAID, SIKA-East, MRRD, and IDLG are in the process of aligning the program option period objectives with the government partners' priorities. In agreement with MRRD and IDLG, SIKA-East will pilot the so-called SIKA-Light Option in a limited number of districts identified as a priority by the government partners and USAID. SIKA-Light will include targeted activities, such as capacity building, coordination meetings, and limited infrastructure projects. At MRRD's request, SIKA-East continues to explore integrating the National Area Based Development Program (NABDP) model of engagement, structures, and systems, as well as assist the establishment of the upcoming District Community Councils (DCC) and provide specialized capacity assessments and training.

RESULTS

Institutional Strengthening and Stability In March, MRRD/Community Led Development Department (CLDD) and SIKA-East jointly conducted a four-day Local Governance training for District Social Workers (DSW) and community mobilizers and managers from NABDP. The total number of trainees was 40 and included three women. The main objectives of this training were to integrate MRRD and SIKA-East curricula on stakeholder identification and community engagement and strengthen the knowledge base of the DSWs and NABDP community

March Achievements

- Agreement reached to expand SIKA-East into two districts of the newly targeted province of Paktika, as well as into six new districts in Ghazni, Khost, Maydan Wardak, and Paktya Provinces
- 21 infrastructure grants, valued at \$623,468, awarded, including the first grant in Zadran District of Paktya Province
- Nine grant projects, valued at \$207,194, completed in Baraki Barak and Mohammad Agha Districts in Logar Province and in Saydabad District in Maydan Wardak Province
- 69 capacity building sessions conducted in 21 districts, with 711 men and 52 women trained in stability, outreach, and technical skills
- 27 communication plan implementation meetings held in 17 districts in all five provinces

Cumulative Results

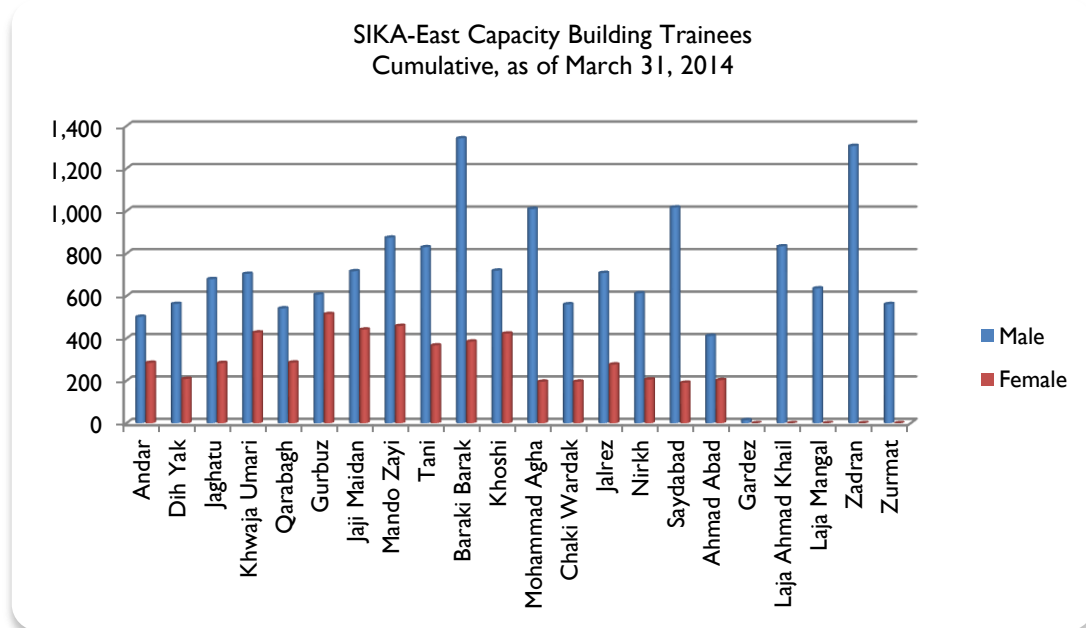
- Program active in all 21 originally planned districts of eastern Afghanistan
- Twenty-two District Project Portfolios in various stages of implementation
- 711 trainings conducted for 16,648 men and 5,372 women (24%) since the beginning of the program
- 193 grants valued at \$6,740,804 awarded, and 66 worth over \$2.6 million completed
- 585 coordination meetings held across the districts, often resulting in successful advocacy initiatives strengthening community resiliencies

mobilizers on key roles and functions of sub-national entities, including DDAs, Community Development Councils (CDC), and DCCs.

Also in March, SIKA-East and MRRD/CLDD senior staff continued discussions on an upcoming training that will focus on the role of DSWs in community development. The training will be based on a workshop on community facilitation that selected CLDD members recently attended during a study trip in Indonesia. CLDD and SIKA-East are currently adapting the training materials to the context of Afghanistan and preparing the delivery to DSWs and NABDP community mobilizers in SIKA-East districts.

Capacity Building During March, 69 training activities were conducted in 21 districts. A total of 763 participants – 711 men and 52 women – were trained in Infrastructure Project Planning and Implementation, Grants Management, and Resource Dialogue and Advocacy. As these training sessions often take place over several days, SIKA-East also calculates the total days passed in training (person-days): men received 1,551 person-days of training, while training days for women were 61, or a total of 1,612 person-days of training delivered during the month.

As of March 31, the program has conducted 711 trainings for 16,648 men and 5,372 women since the beginning of SIKA-East. Male trainees have undergone 39,826 person-days of training, and women 10,837 – for a cumulative total of 50,657 person-days of training provided under the program. Please note that SIKA-East's ongoing data revision may result in fluctuations in the cumulative results of the capacity building program.



As a result of SIKA-East's capacity building in outreach skills, eleven new advocacy efforts were recorded in March, initiated independently by SIKA-East trainees and each related to a local concern not covered otherwise by the program. During the month, for example, advocacy efforts succeeded in collecting money throughout Saydabad District in Maydan Wardak Province to purchase books and stationery supplies for girls schools in Tangi Valley. In Ahmad Abad District in Paktya Province, a group that included the District Governor, DDA, and local tribal leaders met with the contractor responsible for repairs of the Machalgho Dam and persuaded him to return to work on the project. And in Dih Yak District of Ghazni Province, a similar group met with the MRRD Deputy Minister and the Ghazni PRRD Director and succeeded in obtaining an order that repair work begin on the Kewan Dam.

Transition Initiatives In support of the transition to stronger GIRoA-led participatory planning and service delivery at the district and provincial levels, SIKA-East and IDLG continued to plan for a series of trainings on Advocacy, Lobbying, Fundraising, Negotiation, and Conflict Management, specifically for DGs and their staff. The training, as well as other communications activities in support of DG offices, is coordinated with IDLG's Communications Department and aligned with the ministry's recently issued Media and Communications Strategy. In January, Advocacy training was conducted in Ghazni, and in February, the Advocacy trainings for Khost, Logar, Maydan Wardak, and Paktya were held and additional trainings completed. A detailed report for all five trainings was distributed to USAID and IDLG. In March, the ongoing trainings continued in all five provinces.

The results of the recently conducted assessment of the five PRRD offices were finalized at the end of January, and an additional five assessments were conducted for District Governor offices (DGO) during that month. The detailed reports on the five PRRD offices were submitted to SIKA-East, and the vendor had them translated. During March, the reports were shared with the PRRD Directors, and their comments and suggestions are being incorporated in the final versions, which will be ready in April. The vendor also completed the draft reports on the DGOs and is preparing to share them with each DG during the next few weeks.

In the meantime, the recruitment of long-term engagement officers, to fill positions in PGOs and DGOs, continued as a joint effort with the governmental partners. All three positions were announced, applications have been received, and interviews are being held. For the important position of Provincial Governor Sector Services Engagement Officer, only one candidate was selected, and the position is being readvertised to solicit candidates for the other four provinces.

Grants Since the beginning of its operations, SIKA-East has awarded a total of 193 grants with a value of \$6,740,804, each addressing a local source of instability in its area of operation. Sixty-six grants have been completed so far, investing a value of \$2,600,175 in local communities in support of governance and stability. This figure includes 15 grants that have passed the mandatory three-month monitoring phase and are now considered officially closed. Another 127 grants, with a value of \$4,140,629, are being implemented in 19 districts. All SIKA-East-funded grants are designed to increase community participation in the implementation of projects and provide opportunity for substantial involvement of provincial and district entities in project monitoring and quality control.

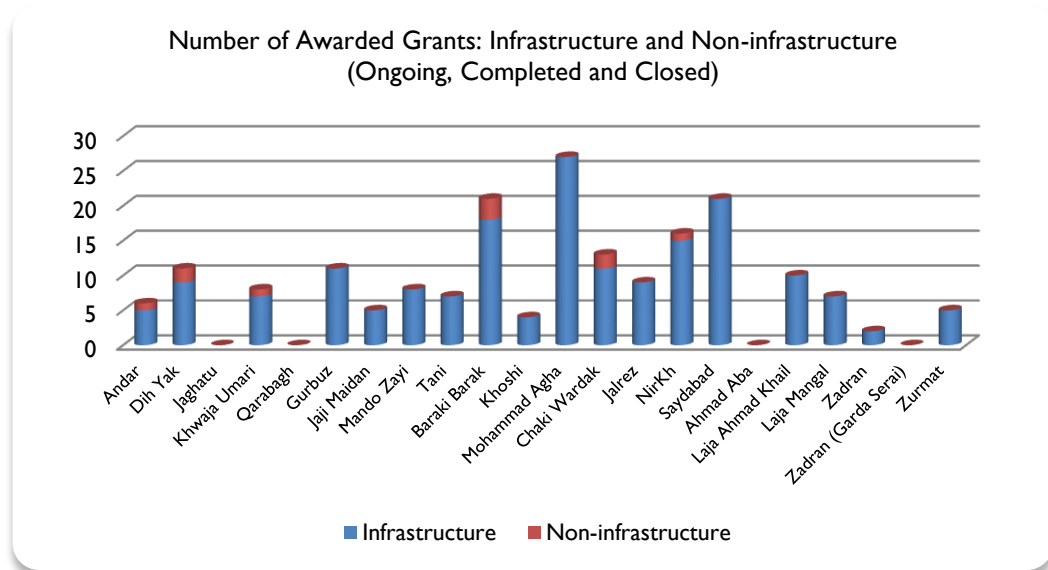
Infrastructure Grants In March, SIKA-East awarded 21 new small-infrastructure grants, with a combined value of \$623,468, for projects in 12 districts.

In support of infrastructure grants, SIKA-East completed the engineering designs for 33 projects planned in 14 districts. As of the end of the month, SIKA-East had completed the designs of 292 projects, with a total value of \$14 million. In addition, 57 engineering designs are in various stages of field surveys and drafting. These are estimated to be nearly \$2.3 million in value.

Non-infrastructure Grants A total of 63 non-infrastructure projects have been identified by district entities and local communities, targeting all 21 districts of the current five provinces. These include various vocational trainings, in particular a number of livelihoods trainings for women, as well as complementary activities to ensure the viability of such initiatives and connect them with other ongoing government programs.

The first nine non-infrastructure grants, with a combined value of \$152,485, were awarded in January and February for training in tailoring, embroidery, fruit and vegetable processing, and veterinary services. Two of the projects were completed in those two months, and three more during March. On March 3, SIKA-East awarded a grant, with a value of \$12,463, for veterinary training in Dih Yak District in Ghazni Province; that training too was completed later in the month.

Transition Initiatives Grants Several grant application packages for transition initiatives are in various stages of development, award, and completion. Their individual status is reported in the Transition Initiatives section of the report (pp. 17-21).





Men attending an Infrastructure Project Implementation training in Baraki Barak District of Logar Province follow the instruction and take notes.

PROGRESS TOWARDS
IMMEDIATE OUTCOMES

PROGRESS TOWARD IMMEDIATE OUTCOMES

Starting in October 2013 and continuing throughout March, SIKA-East has begun implementing data management systems for all indicators in the revised Reference Framework. Please note that due to the ongoing data revision process, some cumulative results are not reported, and the new numbers for March, added to the previous cumulative totals, may not always add up.

MONTHLY PROGRESS TOWARD IMMEDIATE OUTCOMES

OC 1: Improved Durable Engagement, Mutual Confidence, and Cooperation on District Stability Concerns, Governance, and Development

The basis of this outcome (OC) is the “building of relationships” – bringing the various stakeholders in each district together to discuss their governance and stability concerns and jointly agree interventions that would contribute to an improved stability. SIKA-East, in close collaboration with GIRoA, identifies the key local stakeholders, including women, through a stakeholder mapping process in each district, which eventually results in the development of the DDA+, the core governance entity for SIKA-East. The Government of the Islamic Republic of Afghanistan (GIRoA) and SIKA-East jointly facilitate a series of capacity building workshops to prepare the DDA+ to engage in a participatory planning process and develop District Project Portfolios (DPP), which serve as strategic plans of interventions for each district. In addition, SIKA-East facilitates coordination events between district entities and local service providers (SPs), as well as events among SPs, to increase awareness of various services and resources available in the district and/or province and enable DEs to access them.

	MARCH PROGRESS				CUMULATIVE PROGRESS			
I.3.1 Number of districts in which the DSPP was utilized to develop projects	0				21			
I.3.2 Number of DSPP sessions conducted for District Entities (DEs)	Male	Female	Mixed	Total	Male	Female	Mixed	Total
	0	0	0	0	32	17	0	49
I.3.3 Number of DE members that participated in the DSPP sessions	0	0	0	0	1,132	583	0	1,715
I.4.1 Number of coordination events held	91	20	5	114	479	98	15	592
I.4.2 Number of DE members with access to the SP information products	Month				Cumulative			
	0				7,568			
I.4.3 Number of organizations with access to the SP information products	0				146			
I.4.4 Number of SPFs held	0				10			
I.4.5 Number of SPs invited to the SPFs	0				771			
I.4.6 Number of SPs at the SPFs	0				725			
I.4.7 Number of visitors at the SPFs	0				10,713			
I.4.8 Number of non-subsidized visitors at the SPFs	0	0	0	0	5,163	1,239	0	6,402

OC 2: Strengthened Provincial and District Entities That Are Well-Managed, Technically Capable, and Provide Good Leadership for Their Constituents

The basis of this OC is “governance” – SIKA-East provides training and strengthens the capacity of the provincial and district entities so that they may better manage delivery of basic services and provide competent and responsible governance. SIKA-East technically supports DDA+s to enable them to implement and manage their respective DPPs and learn from the process. In addition, the appointed DDA+ members develop and implement a District Communications and Outreach Strategy intended to improve the visibility of GIRoA and provide concrete tools to assist DEs to more effectively engage constituents.

	MARCH PROGRESS			CUMULATIVE PROGRESS		
	Month			Cumulative		
	Male	Female	Total	Male	Female	Total
2.1.2 Number of individuals trained	711	52	763	16,648	5,372	22,020
2.1.3 Number of person-days of training	1,551	61	1,612	39,926	10,831	50,657
2.1.4 Proportion of female participants in USG-assisted programs designed to increase access to productive economic resources and basic services	# Female	# Participants	Percentage	Cumulative	Cumulative	Percentage
	7,922	14,933	53%	95,532	192,484	50%

OC 3: Enhanced Services Delivered by District Entities that Address Public Demands for Stability and Development

The basis of this OC is “projects.” SIKA-East implements grant and non-grant projects. Under non-grant projects, SIKA-East provides technical assistance to the DDA+ to find solutions to various root causes of instability not covered by program grants. The various trainings provided to the DDA+ and other stakeholders come to fruition in the management and monitoring of these projects.

	MARCH PROGRESS			CUMULATIVE PROGRESS		
	Month			Cumulative		
	# Grants Awarded			Cumulative Grants Awarded		
3.1.1 Number of grant projects	19*			188*		
3.1.2 Proportion: Number of grant projects approved : Number of proposed projects in the DPPs	# Grant Projects Approved	Total of Proposed Projects in DPP	Percentage	Cumulative Grants Approved	Cumulative Grants Projects in DPP	Percentage
	27	1,412	2%	204	2,210	9%
3.1.3 Proportion: Number of grants approved by USAID : Number of grants submitted to USAID	# Grants Approved	# Grants Submitted	Percentage	Cumulative Grants Approved	Cumulative Grants Submitted	Percentage
	27	23	117%	204	232	88%
3.1.4 Proportion: Number of grants closed out : Number of grants awarded	# Grants Closed out	# Grants Awarded	Percentage	Cumulative Grants Closed out	Cumulative Grants Awarded	Percentage
	6	19	32%	64	188	34%

* These figures are reported as 21 and 193 grant projects awarded, monthly and cumulatively respectively, in the remainder of the document due to different counting methods.



Women in Logar Province register to enter the hall where International Women's Day is being celebrated.

PROGRAMS & CROSS-CUTTING ACTIVITIES

PROGRAMS

Operational Setup SIKA-East has five provincial offices established in the provincial capitals of Ghazni, Khost, Logar, Maydan Wardak, and Paktya. All 21 districts (22 with the Garda Serai area of Zadran) originally envisioned under the program are operational. Sixteen offices are located in the district centers; however, for security reasons, the district staff from six districts currently work from the provincial centers. The six SIKA-East offices currently managed from the provincial centers are Baraki Barak, Saydabad, Chaki Wardak, Nirkh, Andar, and Zurmat. Twenty-one official program launches have been held in all program districts of operation, led by governmental officials and attended by line ministry representatives, local dignitaries, elders, and influential women.

In March 2014, USAID and SIKA-East's government partners agreed to expand the program into eight new districts, including two in the newly targeted province of Paktika. These are listed on page I of the Introduction to this report. Efforts are under way to establish offices and hire staff for the new districts.

PROGRAM-WIDE ACTIVITIES

Gender Mainstreaming To build up a gender-focused relationship with GIRoA, SIKA-East is following up on commitments made during February's Gender Coordination Roundtable. This month, SIKA-East invited IDLG and MRRD representatives to an introductory economic development meeting (see below) as well as to a Kabul training to prepare for Maydan Wardak's Action Summit (*jalsa*). For more information, see sidebar at right.

As agreed at the Gender Coordination Roundtable, SIKA-East reached out to MoWA through the MRRD SIKA Unit to bring them into discussions on program planning and implementation. MoWA responded positively, and SIKA-East will ensure they are regularly included in relevant activities.

Other significant gender-related activities that took place in March include the following:

- In preparation for the above-mentioned Kabul DDA+ Action Summit ToT, SIKA-East held discussions with trainers and produced a facilitation guide with pointers on integrating gender perspectives in each session. SIKA-East also developed a hand-out, "Gender Analysis 101," to assist staff to report on the program's five dimensions of gender to help illuminate gender mainstreaming progress and accomplishments: voice, representa-

ToT Workshop for Female DDA+ Working Forums



The DDA+ conferences held in all five SIKA-East provinces at the end of last year confirmed the need to highlight women's voices and perspectives in program activities and across the board. In coordination with IDLG and MRRD, SIKA-East plans to organize a Female DDA+ Working Jalsa ("forum") in each province. Women DDA+ members from districts where SIKA-East works will join with local government representatives, female members of Provincial Councils, and other influential women to deepen dialogue and analysis and to share challenges and solutions.

To prepare for the jalsas, SIKA-East held a Training of Trainers (ToT) workshop in Kabul at the beginning of the month. Nearly 50 women and men attended, including SIKA-East provincial and district level staff, nine DDA+ members, and five PRRD social organizers. All nine female DDA+ members participated actively and raised concerns regarding their inclusion, participation, and access to information. They also expressed concern about being included more in the prioritization of projects.

The Female DDA+ Working Jalsas expect to generate tangible outputs and outcomes, particularly in further clarifying the needs of women in the community. The first jalsa was held in Maydan Wardak on March 18 and 19.

tion, and leadership; influence and decision-making; participation; access to information; and benefit from services.

- SIKA-East intensified efforts to reach out to women in Paktya Province, where female participation significantly lags behind the other four provinces. During district planning sessions and other capacity-building sessions, only Ahmad Abad District women participated, while no women from any district participated in the DDA+ Provincial Conference. SIKA-East developed a plan to meet with GIRoA representatives, DDA+ members, NGOs, and others to unpack the issues. This will help to ascertain where anti-government element (AGE) threats are the main obstacle and where cultural or other concerns may play a major role. SIKA-East will then work with partners to create entry points. One immediate aim is to encourage female participation from each district in the upcoming DDA+ jalsas.
- On March 8 and 9, SIKA-East supported Directorates of Women's Affairs (DoWA) in Logar, Ghazni, Maydan Wardak, Paktya, and Khost to host province-wide events in recognition of International Women's Day (March 8, 2014). Similar events in Maydan Wardak, Paktya, and Khost took place on March 9. Nearly 2,000 participants – 1,549 women and 409 men – attended the events across the five provinces. Women made up an overwhelming 80% of the participants, a huge success for women's inclusion. For more information, see sidebar at right.
- SIKA-East facilitated a Women's DDA+ Action Summit (jalsa) in Maydan Wardak on March 18 and 19 to review progress on government action concerning the issues raised, deepen the dialogue with key line departments, and improve cross-district networking. During April, the event will roll out in the other four provinces, following a two-day debriefing and planning session for all provinces in Kabul.

Participants in the Maydan Wardak jalsa included 40 female DDA+ leaders representing Chaki Wardak, Jalrez, Nirkh, and Saydabad districts, as well as a Provincial Governor's representative, District Governors, and District Social Workers, among others. DOWA representatives were invited but were unable to attend. The event was led by the women DDA+ members, showcasing leadership capacities developed with the assistance of SIKA-East. Participants shared cross-district analysis of issues, evaluated progress addressing priority issues, and discussed obstacles and solutions.

- Laying the groundwork to enhance the sustainability and quality of projects that involve and benefit women, SIKA-East reached out to GIRoA and organizational representatives to initiate dialogue on issues pertaining to women and economic development. Among those expressing interest were IDLG and MRRD gender unit representatives as well as institutional and program sector specialists from MoWA, Assistance in Building Afghanistan by Developing Enterprises (ABADE), Afghan Research and

International Women's Day Celebrated in Five Provinces



Ms. Shima Zargar, head of the Directorate of Women's Affairs for Logar Province, addresses participants at the celebratory event in Pul-e Alam on March 8. Distinguished guests included (from left to right) Mr. Rahmatullah Sarwari, Logar PRRD Director, Mr. Abdul Wali Wakil, Head of Logar Provincial Council, and Mr. Niaz Amiri, Provincial Governor of Logar.

The events held in all five SIKA-East provinces on International Women's Day brought together a wide spectrum of government authorities, elected representatives, societal leaders, and civil society actors. They provided a rare forum for influential women from districts across each province to interact with senior GIRoA authorities and raise with them issues that were cited as some of the key sources of conflict during district planning sessions. These included, among others, the lack of livelihood opportunities for women, harmful traditional practices, and inadequate access to health and education services.

In all five of the provinces, representatives from MRRD and IDLG were present to show their support. In certain provinces, such as Logar, Wardak, and Khost, the Provincial Governor addressed attendees and signaled to a strong commitment – and in some instances, a pledge – to devote more attention to female inclusion.

All five events garnered media coverage from local TV and radio outlets, which supported even broader dissemination of these events to those men and women who could not attend.

Evaluation Unit, Afghan Rural Enterprise Development Program, National Area Base Development Program, National Rural Access Program, Gender Equality Project, and Zardozi Market for Afghan Artisans. SIKA-East hosted an introductory meeting for the group on March 31, though due to election-related security restrictions, only IDLG, ABADE, and Zardozi were able to participate. Participants agreed to share training methods, organize exchanges between women in different areas, and explore replicating technical approaches. SIKA-East shared information on the upcoming Woman-Owned Business Technical Assistance project, which is in the final stages of selecting the service provider. During April, SIKA-East plans follow-up visits to ABADE and Zardozi.

- As the focal point for gender-related issues, gender officers are now attending each Grant Review Committee (GRC) meeting at the provincial level to make sure that women's interests and benefits are protected during delivery of services. An immediate impact was seen when the Maydan Wardak gender officer successfully challenged GRC members' perception that young women would not be interested in kankor courses.
- In preparation for close involvement during project implementation, gender staff participated in project bid reviews for Woman-Owned Business Technical Assistance; Water, Sanitation, and Hygiene Improvement; and Conflict Management. In addition, SIKA-East prepared a follow-up survey for participants in three completed vocational training projects held for women in Baraki Barak to understand outcomes of the fruit and vegetable processing, embroidery, and tailoring courses. The survey will be launched after the election period, with approximately 30% of 130 participants slated to be interviewed.

The survey will be useful for GIRoA and DDA+ members to illuminate any impact that delivering these services has had on participants' confidence in their district government and leaders and probe women's perspectives on the authorities they turn to when they need assistance. It will also highlight their reasons for participating in the course and aspirations for further capacity development, which will help to understand intended usage of knowledge, skills, and products resulting from the courses and to plan future initiatives in response.

INSTITUTIONAL STRENGTHENING

District Social Workers Training MRRD/CLDD and SIKA-East jointly conducted a four-day Local Governance training from March 9 to 12 for DSWs and community mobilizers and managers from NABDP. The total number of trainees was 40 and included three women. The main objectives of this training were to integrate MRRD and SIKA-East curricula on stakeholder development and community engagement and strengthen the knowledge base of the DSWs and NABDP community mobilizers on key roles and functions of sub-national entities, including DDAs, CDCs, and DCCs.

Also in March, SIKA-East and MRRD/CLDD senior staff continued with the discussions on an upcoming training that will focus on the role of DSWs in community development. The training will be based on a workshop on community facilitation that selected CLDD members recently attended during a study trip in Indonesia. CLDD and SIKA-East are currently adapting the training materials to the context of Afghanistan and preparing the delivery to DSWs and NABDP community mobilizers in SIKA-East districts. This will be the third in the series of workshops jointly designed and delivered by CLDD and SIKA-East as a part of the effort to encourage MRRD partners to assume a greater role in SIKA-East and governance processes in general.

CLDD Management Information System On another collaborative effort, SIKA-East and MRRD/CLDD jointly developed a concept note for the design and implementation of a Management Information System (MIS) for CLDD to facilitate better information flow between villages, district and provincial MRRD offices, and the Kabul office. The concept note was submitted for USAID review.

District Profiles District profiles provide detailed, up-to-date information on the social, political, and economic situation in the targeted districts. In February, the district profiles for Gurbuz and Tani were completed and submitted to USAID for approval. The remaining seven profiles for the 21 original districts are in various stages of research and production and are expected to be submitted to USAID in April. Also in April, research will begin on profiles for the new SIKA-East districts.

Service Providers Catalogues Service Providers Booklets (SPB) – an abridged version of the existing Service Providers Catalogue – are intended for distribution in civil service centers, schools, hospitals, and other public areas of the provincial capitals and districts where SIKA-East operates. The booklets are also destined for government line departments, private companies, NGOs, and members of DDAs and CDCs, improving their access to information about locally available resources. In January, the first 2,000 copies of the SPB were shipped to Logar for distribution throughout the province. In February, the Provincial Management Teams (PMT) in Ghazni, Khost, Maydan Wardak, and Paktya received their own shipment of 2,000 copies of the SPB. During March, over 300 booklets were distributed in Maydan Wardak, 240 in Ghazni, and nearly 1,300 in Khost. The remaining copies will be distributed in April.

Service Providers Fairs Post-evaluation The initial draft of a post-evaluation report on Service Provider Fairs (SPF) conducted in the five SIKA-East provinces to date was prepared during the month. The post-evaluation aims to assess the results and impacts of SPF events from the participants' and service providers' perspective in order to make recommendations for improvements in upcoming SPFs. It also provides information on achievements and challenges regarding the past SPF events. Following the analysis, SIKA-East will develop a comprehensive report to help government partners plan to incorporate SPF events into their regular annual activities in the future.

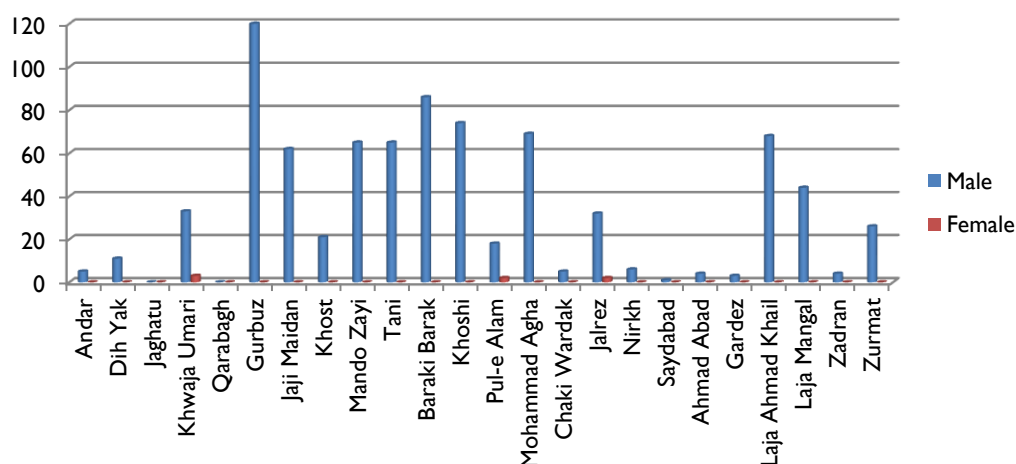
CAPACITY BUILDING

The SIKA-East capacity building program consists of trainings in three areas:

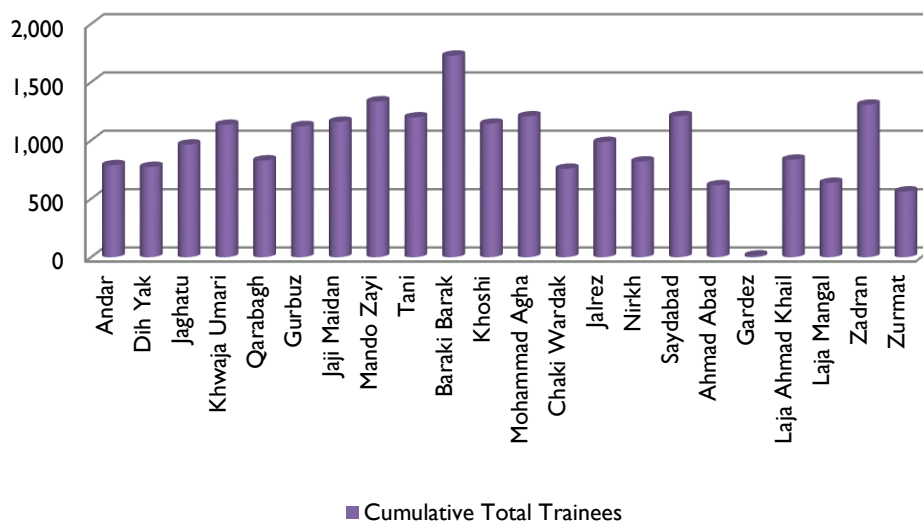
- **Stability:** Stakeholder Orientation, Governance Foundation, Stability Planning Process, and Verification of Sources of Instability, Root Causes, and Solutions;
- **Outreach:** Fundraising, Lobbying, Negotiation Strategy, Unity Building, and Resource Dialogue and Advocacy; and
- **Technical Training:** Project Design and Development, Grant Process and Application Development, Grant Management, Infrastructure Project Planning, Infrastructure Project Implementation, and Operation and Maintenance.

During March, 69 training activities were conducted in 21 districts. A total of 763 participants – 711 men and 52 women – were trained in Infrastructure Project Planning and Implementation, Grants Management, and Resource Dialogue and Advocacy. As these training sessions often take place over several days, SIKA-East also calculates the total days passed in training (person-days): men received 1,551 person-days of training in March, while training days for women were 61, or a total of 1,612 person-days of training delivered during the month.

As of March 31, the program has conducted 711 trainings for 16,648 men and 5,372 women since the beginning of SIKA-East. Male trainees have undergone 39,826 person-days of training, and women 10,837 – for a cumulative total of 50,657 person-days of training provided under the program. (Please note that SIKA-East's ongoing data revision may result in fluctuations in the cumulative results of the capacity building program.) The chart below represents total trainees (male and female) cumulatively trained since the beginning of the program. Please note that Gardez is a provincial capital and some district trainings may take place in the provincial capitals, recorded separately.

SIKA-East Capacity Building Trainees
 March 2014


Capacity Building Trainees - Cumulative, as of March 31, 2014



Lessons Learned Workshops In March, SIKA-East completed the first round of Lessons Learned workshops for resource development officers. The final Lessons Learned workshop was held in Laja Mangal District of Paktya Province and was attended by 33 men and three women. The participants discussed the accuracy of Sources of Instability and Root Causes in the Stability Planning Process (SPP), and the effectiveness and sustainability of the SPP process as a whole. They also talked about the completion of DPPs, the role of DDA+s in the SPP, the effectiveness of district communication plans and SPFs, and the role and responsibilities of GIROA stakeholders. The purpose of the workshop was to enable SIKA-East to identify the challenges and successes of the program in Laja Mangal District, suggest solutions, and take actions to improve SIKA-East interventions there.

Also during the month, SIKA-East conducted a Lessons Learned Training of Trainers (ToT) workshop in Kabul for resource development officers operating in the field. The main objective of the training was to allow the program field officers to share their experiences and develop a new set of activities for better coordination with DDAs, DCCs, CDCs, DGs, and PRRD directors, both at the provincial and district levels.

Advocacy Initiatives and Coordination Meetings In March, members of DDAs and CDCs held 50 meetings in total – 34 for men, 14 for women, and two mixed – to discuss their issues and share their concerns with governmental officials, to identify gaps in service delivery, and to lobby for projects that address sources of instability.

Many of these meetings come as a consequence of the SIKA-East outreach capacity building program, consisting of Fundraising, Lobbying, Negotiation Strategy, Unity Building, and Resource Dialogue and Advocacy trainings, and result in grass-roots campaigns with factual impact. Since the initiation of the advocacy training conducted during the SPP process, DDA+ members in all five provinces have initiated 105 advocacy campaigns of varying sizes and with differing levels of success. These advocacy initiatives are designed to address local roots of instability defined in the SPP process and focus on activities not covered by SIKA-East grants or other supportive activities.

Over the last month in Ghazni, Maydan Wardak, and Paktya Provinces, men and women lobbied line directorates on behalf of joint interests to address district issues. Examples of initiatives they advocated for are as follows:

- In Saydabad in Maydan Wardak Province, the initiative to bring more girls' schools, first highlighted several months ago, continues to move forward. In March, a community effort, led by the advocacy committee focusing on girls education, worked to collect money throughout the district, but especially in Tangi valley, to buy books and stationery for the girls' schools in the area.
- In Zurmat, Paktya Province, a group of community leaders met with the Provincial Governor last August to raise a series of development issues. Initially, the group asked for a meeting with President Karzai, but the Governor promised he would directly address the group's concerns. In March, the group continued its follow-up, and the Governor promised to meet again after the elections and that he would work on addressing the development issues raised.
- In Ahmad Abad, also in Paktya Province, last November a group that included the DG, DDA, and local tribal leaders met with the contractor responsible for repairs of the Machalgho Dam and encouraged him to return to work on the project. In March, it was reported that after several follow-up meetings, work has begun again; the group will continue to follow-up progress with the contractor.
- Finally, in Dih Yak, Ghazni Province, last fall the communication committee submitted a proposal to the Ghazni Irrigation Department requesting repair work on the Kewan dam. In March, a group of influential elders accompanied by a member of the Dih Yak communication committee met with the Deputy Minister of MRRD in Kabul along with the Ghazni PRRD Director. During this meeting, the MRRD Deputy Minister instructed the Ghazni PRRD Director to start work on the Kewan dam.

NEW TRANSITION INITIATIVES

In support of the transition leading toward stronger GIRoA-led stability planning processes and thereby enhancing the sustainability of the program, in consultation with MRRD and IDLG, SIKA-East has initiated a series of additional institutional strengthening and capacity building activities. Complementing the existing training and grant program, these activities specifically target the institutional strengthening needs of PRRD, IDLG, and district entities in the context of Afghanistan's Sub-national Governance Policy (SNGP) and the National Priority Program for Local Governance (NPPLG). These activities are specifically designed to enable the entities to assume an increasingly more active role in SIKA-East and public administrative processes in general, and also prioritize activities to address underlying systemic deficiencies and root causes of instability. Specific activities not only help develop the technical expertise of DDA+s, including DGs and their staff, to assume functional control over strategic planning and resourcing processes, but also contribute to the establishment and enhance-

ment of communication and coordination channels, as well as platforms and processes for more effective planning and service delivery at the sub-national level.

These components have been identified as key strategic priorities in SNGP and NPPLG. The general funding approach to these activities is two-phased: the initial pilot activity is funded and organized by SIKA-East, while subsequent activities under the same category are funded through grants, with DDA+s and other eligible district entity grantees as applicants.

Those activities which marked significant progress in the reporting period are as follows:

IDLG/PRRD SKILLS ENHANCEMENT

Government Capacity Assessments and Capacity Enhancement Plans In support of the program transitioning to the Afghan government, and focusing on PRRD/IDLG skills enhancement, SIKA-East is conducting government capacity assessment in its area of operation, in coordination with IDLG and MRRD. The results of the recently conducted assessment of the five PRRD offices were finalized at the end of January, and an additional five assessments were conducted for District Governors' offices during that month. The detailed reports on the five PRRD offices were submitted to SIKA-East, and the vendor had them translated. During March, the reports were shared with the PRRD Directors, and their comments and suggestions are being incorporated in the final versions, which will be ready in April. The vendor also completed the draft reports on the DGOs and is preparing to share them with each DG during the next few weeks.

Engagement Officers USAID has approved three engagement officer positions: a governance and development officer to work with each District Governor's Office, a resource coordination officer for each Provincial Department of Economy, and a sector services officer for each Provincial Governor's Sector Services Department. The purpose of having these three positions is to improve the functional delivery of resourcing, coordination, and strategic communication services. Also, these individual positions will help put procedures and systems in place that could be sustainable following the transition.

At IDLG's request, in January the Scopes of Work (SoW) were adjusted in line with the priorities of GIRoA's sub-national government policy. SIKA-East is in the process of recruiting for these positions, coordinating closely with the governmental partners. All three positions were announced, applications have been received, and interviews are being held. For the important position of PG Sector Services Officer, only one candidate was selected, and the position is being readvertised to solicit candidates for the other four provinces.

Trainings and Workshops In February, following the approval of IDLG and MRRD, Requests for Applications (RFA) were issued for contractors qualified and interested in providing capacity building services for several transition initiative courses – namely, water management; water, sanitation, and hygiene (WASH); and conflict management. Through these projects, SIKA-East and the government will assist DDA+s to access ongoing activities involving women (e.g., literacy, hygiene awareness) to encourage stability activism, working with and through familiar organizations and networks, including female CDCs. The status of the capacity building projects is as follows:

- In March, the bids to provide training in water management for mehrabs were received and evaluated. However, none of the bids was acceptable, and the RFA was republished on March 26. New bids are due by April 8.
- A contractor was selected to implement the WASH training in Logar Province, contract negotiations have been completed, and a vetting request is being prepared. An RFA for contractors to provide the training in Ghazni, Khost, Paktya, and Maydan Wardak Provinces will be republished on April 2, with bids due by April 15.

- The advanced capacity development program in conflict management – which will be offered to key DDA+ members, DGs' office staff, and provincial councilors through specialized NGOs – is designed to equip select members of district entities and provincial councils with critical skills to address the specific types of conflict identified as major sources of instability in the DPPs. The program will include a five-day training session and a three-day workshop in each district. The RFA was issued on February 24, and about 40 applications from prospective contractors with conflict management training experience were received by March 12. The applications are currently being evaluated.

On March 23 and 24, SIKA-East conducted a two-day training workshop for SIKA-East provincial and district managers and IDLG regional coordinators to improve field coordination. The workshop was designed to provide program updates from the field staff, discuss challenges and recommendations for an improved implementation and cooperation with government partners. The total number of participants was 31, including representatives from IDLG.

DDA+ INSTITUTIONAL DEVELOPMENT

DDA+ Capacity Assessments SIKA-East will assess the DDA+ capacity, identify assistance required, and plan for a transition period to enable DDA+s to expand functional control of and transition core stability tasks now performed by SIKA-East, such as social mobilizing, engineering, M&E, and data management. In February, following MRRD approval for the assessment, an RFA was issued and applications were received. Bid evaluation took place during March. None of the bids was deemed acceptable, and the RFA was republished on March 24; new bids are due by April 6.

GOVERNMENT-CITIZEN DIALOGUE AND COORDINATION

Radio Call-in Shows The initial vendor submitted for vetting in October 2013 was rejected by USAID. During March, the remaining vendors were surveyed to see if their proposals were still valid, and a new vendor was selected. The project is now back with vetting on the new vendor and is ready to begin as soon as USAID vetting approval is received.

SIKA-East facilitated a two-day Radio Call-in Show Training of Trainers (ToT) for the field staff to enable them to train panelists on the series of radio call-in shows anticipated to begin this spring. The target panelist participants are a mix of leaders of governmental and non-governmental organizations in the districts.

In conjunction with this training, SIKA-East met with provincial communication officers to ascertain the status of ongoing activities in the field and the challenges they face. The provincial communication officers also created a comprehensive plan to monitor local media; exchange ideas on how to utilize the radio plays that will soon begin airing in Maydan Wardak, Ghazni, and Khost; and brainstormed on a plan to support village-level outreach activities requested by CLDD.

Voice Messaging In support of outreach capacity building for DDA+s, SIKA-East investigated the creation of a system that would allow joint text messages from the DG and the DDA+ to be sent to constituents once per week to promote specific programs, raise awareness, or mobilize the audience to participate, for example, in local gatherings or in the radio call-in show. After consultations with partners in the field and at the national level, the focus of the program was changed from text-messaging to a voice-messaging based system.

Initially the project was to be issued through grants, using an RFA. However, likely due to the innovative nature of the project (this software has not been used widely in Afghanistan) and its relatively inexpensive cost, no bids were received after two RFAs were issued. The project has been moved on budget, and work is anticipated to begin in the next month or two.

Capacity Building for District Governors At the request of IDLG's Communication Department, SIKA-East has started a series of trainings for DGs on Advocacy, Lobbying, Fundraising, Negotiation, and Conflict Management. The training, as well as other communications activities in support of DG offices, is coordinated with IDLG's Communications Department and aligned with the ministry's recently issued Media and Communications Strategy.

In January, Advocacy training was conducted in Ghazni, and in February, the Advocacy trainings for Khost, Logar, Maydan Wardak, and Paktya were held and additional trainings completed. A detailed report for all five trainings was distributed to USAID and IDLG. In March, the ongoing trainings continued in all five provinces.

CROSS-DISTRICT EXCHANGES AND EXPOSURE VISITS

DDA+ Exchange Visits These visits will be organized to help DDA+ members share their experiences and best practices with DDA+ members of districts in other provinces. In January, the concept note for this activity was developed in cooperation with MRRD's Local Institutions Development Department (LIDD). In February, SIKA-East developed the schedule and budget for the exchange visits. Grant applications were developed during March and will be submitted to Grant Review Committees in April.

COMMUNICATION AND MESSAGING

Radio Plays SIKA-East's recorded radio plays – initially aired last spring and summer in Maydan Wardak, Logar, and Ghazni – will be re-aired under grants to district entities across the five provinces. Contracts were signed for the radio plays for Ghazni, Khost, and Maydan Wardak in February, and activities have started. During March, the vendor re-recorded the radio plays with a Khost accent and met with the DDAs in Ghazni, Khost, and Maydan Wardak to obtain approval on the pre-airing focus group questionnaire, as well as the radio play schedule and radio station selection. The DDAs approved all items, and the radio plays will begin airing April 1 in those three provinces.

A grant application process is under way with new DDAs in Logar and Paktya after the initial DDAs were denied vetting approval by USAID.

District Information Centers District Information Centers (DIC) are envisaged to serve as a "one-stop office" where citizens can receive consistent and reliable information about district-level development plans and activities, annual budgets, and district profiles, including data on nutrition, health, education, use of land, transport, markets, and natural disaster management. DICs will be located in DG offices, managed by a DDA's Information Management Committee, and will serve as a joint information, communications, and outreach platform for the DDA and DG. After the proposal was approved by MRRD/LIDD in December, USAID approved it in January. An RFA was issued in February and bids were received. Only two provinces, Ghazni and Paktya, received technically acceptable bids. Programming will move forward in those provinces, and the DICs are being rebid in Maydan Wardak, Logar, and Khost.

SERVICE PROVIDER COMPETENCIES

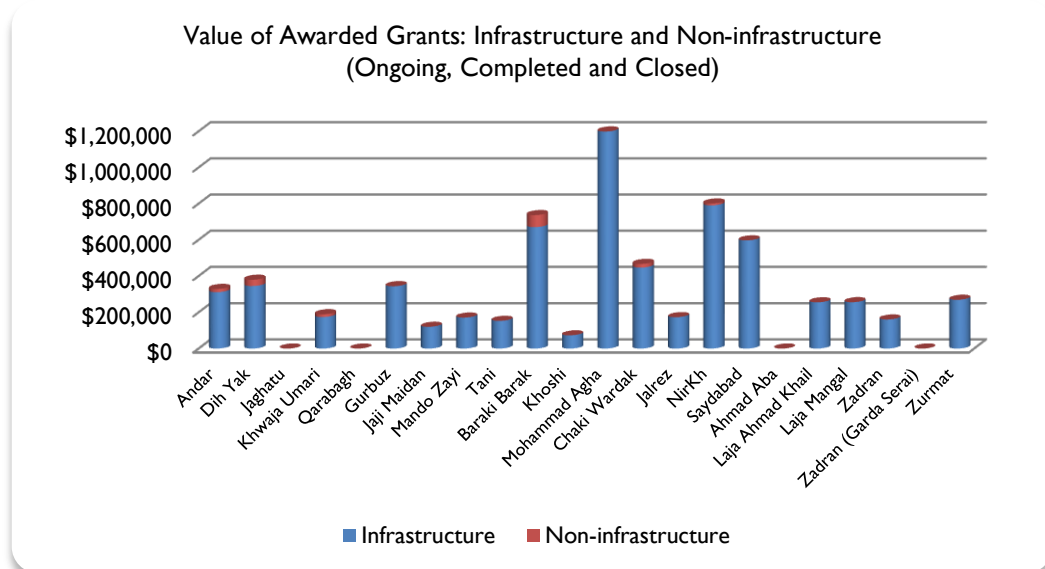
Grant Writing and Management Short Courses In order to facilitate DDA+ support to CDCs with instruction on donor research, expectations, responsibilities, and templates for project management, SIKA-East plans to provide this type of training to 250 men and 150 women from the 21 districts, including DDA+s, PRRD, IDLG, and some local NGOs where SIKA-East operates. Bids to provide grant writing training have been received and evaluated. Budget negotiations and the collection of required documents for USAID vetting purposes are also complete. USAID approved

one of the recommended contractors, and approval of the other two is awaited. The package is expected to be ready for submittal to USAID by the middle of April.

Woman-owned Business Technical Assistance In December, SIKA-East received USAID concurrence with the design of the woman-owned business technical assistance project, which is part of a suite of activities to improve women's access to livelihoods and employment opportunities in line with district demand raised during stability analysis sessions. This project will complement vocational training courses for women, building their skills in self-employment, and supporting expansion of promising home-based occupations into income-generating activities. In February, the RFA was released and bids were received; the bids are currently under review.

GRANTS

Since the beginning of its operations, SIKA-East has awarded a total of 193 infrastructure, non-infrastructure, and transition initiatives grants, with a value of \$6,740,804, each addressing a local source of instability in its area of operation. Sixty-six grants have been completed so far, investing a value of \$2,600,175 in local communities in support of stability. This figure includes 15 grants that have passed the mandatory three-month monitoring phase and are now classified as officially closed. Another 127 grants, with a value of \$4,140,629, are being implemented in 18 districts. The following figure shows the value of all grants awarded to date by district.

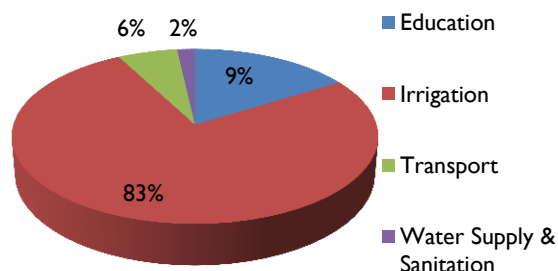


Infrastructure Grants A total of 116 small-infrastructure grant projects are currently being implemented in the 18 districts, 50 are completed, and 12 are officially closed. Nine grant projects were completed during March: five in Baraki Barak and two in Mohammad Agha, both of Logar Province; one project in Saydabad District of Maydan Wardak; and one in Mando Zayi District of Khost Province. Cumulatively, the nine projects created over 5,000 work days employing labor from the local communities and are valued at \$207,194. Out of 124 ongoing grants, six awarded grants, with a total value of \$262,151, were on hold at the end of March. Two were due to security reasons, three were a result of CDC restructuring, and two were because of the CDCs' lack of coordination.

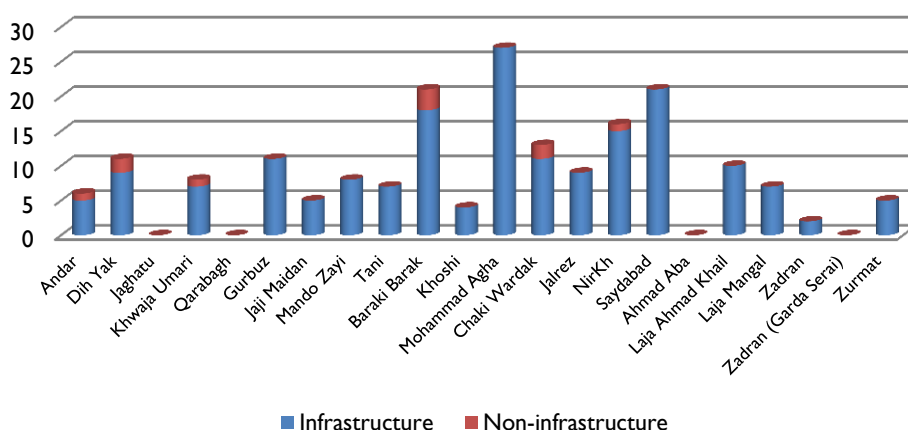
In March, SIKA-East awarded 21 new small-infrastructure grants, with a combined value of \$623,468, for projects in 12 districts, including the first grant for a project in Zadran District of Paktya Province. The infrastructure grant program is now operational in 18 districts. The remaining four district rollouts (including the Garda Serai part of Zadran) depend on the grant applications from local communities and a multi-layered approval and vetting process.

Most small-infrastructure grants fall under four categories: irrigation, education, transport, and water supply and sanitation. Illustratively, the communities, who provide 10% of the total grant value in kind, advocate for karez rehabilitation and extension, school boundary wall construction, flood protection wall construction and rehabilitation, road gravelling and construction, canal and culvert construction and rehabilitation, well boring, hand pump installation, and similar projects. As of the end of the reporting period, the 180 completed grants and grants under implementation included: 150 irrigation projects, 17 in the education category, ten in transport, and three in water supply and sanitation.

Awarded Grants Categories
Cumulative, as of March 31, 2014



Number of Awarded Grants: Infrastructure and Non-infrastructure
(Ongoing, Completed and Closed)



Non-infrastructure Grants As a part of the SPPs, a total of 63 non-infrastructure projects have been identified by community stakeholders targeting all 21 districts of the five provinces. These include various vocational trainings, in particular a number of livelihoods trainings for women, as well as complementary activities to ensure the viability of such initiatives and connect them with other ongoing government programs.

The first nine capacity building grants, with a combined value of \$152,485, were awarded in January and February for training in tailoring, embroidery, fruit and vegetable processing, and veterinary services. Two of the projects were completed in those two months, and three more during March. On March 3, SIKA-East awarded a grant, with a value of \$12,463, for veterinary training in Dih Yak District in Ghazni Province; that training too was completed later in the month.

Transition Initiatives Grants Several grant application packages for transition initiatives are in various stages of development, award, and completion. Their individual status was reported above in the Transition Initiatives section of the report (pp. 17-21).

Milestone Payments In March, 60 milestone payments, totaling \$425,640, were issued. Total payments to date are \$4,046,823.

Earlier, SIKA-East reached agreement with MRRD and Da Afghanistan Bank (DAB) for the use of CDCs' DAB accounts or subaccounts for milestone payments to CDCs. As of the end of March,

SIKA-East had assisted most of the active CDCs (111, to be precise) to open bank accounts in DAB, and the opening of bank accounts for 12 Project Management Committees (PMC) was under way. During the reporting period, the migration to payment through DAB accounts was significant, accounting for 55 out of 60 milestone payments made in March. While the transfers were efficient, some grantees have faced problems with many withdrawals from the account. SIKA-East GSU representatives conducted several meetings with DAB and MRRD representatives in order to find a solutions to this problem and ensure effective implementations of awarded grants. DAB insists on an MRRD letter that will confirm an established procedure for CDC cash withdrawals. MRRD promised to issue such a letter, but by the end of March there was still no solution to the problem.

Type of Payment	Count	US Dollar	Afghani
Bank Payment	55	\$394,997	22,478,212
Hawala Payment	5	\$ 30,643	1,745,682
Total	60	\$425,640	24,223,894

Grant Review Committees During the month, 35 Grant Review Committees (GRC), joint PRRD–SIKA-East bodies, evaluated and approved infrastructure and non-infrastructure projects with a total value of \$1,242,727.

Engineering Design Packages In March, SIKA-East completed the engineering designs for 33 projects planned in 14 districts. As of the end of the month, SIKA-East had completed the designs of 292 projects, with a total value of \$14 million. In addition, 57 engineering designs are in various stages of field surveys and drafting. These are estimated to be nearly \$2.3 million in value. Please refer to Appendix B for a quantitative overview of engineering design status.

SIGNIFICANT PROVINCIAL ACTIVITIES

In March, PRRD Directors and SIKA-East staff in all five provinces met regularly to discuss program progress, challenges, and plans and to coordinate upcoming activities with government entities. Program activities are summarized on a province-by-province basis below.

GHAZNI PROVINCE

SIKA-East operates in five districts of Ghazni Province: Andar, Dih Yak, Jaghatu, Khwaja Umari, and Qarabagh.

On March 5, a resource coordination meeting, which was attended by 88 men and 15 women, including representatives from line ministries, was conducted in Ghazni Province. The main purpose of the meeting was to enhance the established coordination among all service providers for SIKA-East targeted districts at the provincial level.

In March, four grants, with a combined value of over \$122,000, were awarded for projects in Ghazni. Three were for small infrastructure projects in Khwaja Umari, and the fourth was a non-infrastructure grant for veterinary training for 45 men from five villages in Dih Yak District. The veterinary training course was also completed during the month.

Three other projects were completed in Ghazni in March: another training course, for fruit and vegetable processing, in Andar District; a culvert project, also in Andar; and a flood protection wall in Khwaja Umari District.

The implementation of grant projects continued in the same three districts. Seventeen small-scale infrastructure grant projects, with a total value of over \$524,000, were under way at the end of the month. In total, eight infrastructure projects, with a value of over \$373,000, have been completed thus far in Dih Yak, Andar, and Khwaja Umari Districts.

Five projects are undergoing engineering design development for Ghazni: two each for Andar and Dih Yak, and one for Jaghatu.

Twenty-two training sessions were conducted in Ghazni Province during the month and were attended by 220 individuals – 183 men and 37 women. These included five separate Grants Management training sessions for 57 men and two women from Dih Yak and Khwaja Umari District; ten sessions on Negotiation Strategy and Lobbying for 77 men and 18 women from the DG offices, PRRD, and DoWA; and one session on Infrastructure Project Planning for ten men from Khwaja Umari District. In addition, six Training of Trainers (ToT) sessions were conducted on Fundraising for 34 men and nine women from the Andar, Jaghatu, Dih Yak, and Khwaja Umari DMTs, and the Qarabagh and Ghazni PMT office.



During an International Women's day event in Gardez, Khost, on March 9, Mr. Shah Mohammad, a representative of the Directorate for Haj and Religious Affairs in that province, spoke about the role of Islam in preserving women's rights, particularly discussing issues regarding women's rights to inheritance and taking an active role in politics.



Tailoring training participants in Baraki Barak District of Logar Province receive their certificates of completion.



Animal husbandry toolkits stand ready to be distributed to trainees in Dih Yak District of Ghazni Province.

Thus far, 3,057 men and 1,507 women, or a total of 4,564 individuals, have received training under the program. Ghazni shows the most active female participation among the SIKA-East provinces, with women representing 33% of the trainees.

KHOST PROVINCE

SIKA-East is operating in four districts of Khost Province: Gurbuz, Jaji Maydan, Mando Zayi, and Tani.

In March, seven grants were awarded for Khost Province: two for Gurbuz, one for Jaji Maidan, three for Mando Zayi, and one for Tani. Their total value is over \$175,000.

In March, the Khairuddin CDC completed construction of a flood protection wall for the Shabi Khil and Dornami canal in Mando Zayi District. This project began in January and cost \$24,489.

Engineering design is in progress for 11 projects in Khost Province: three each for Gurbuz, Jaji Maydan, and Mando Zayi, and two for Tani.

In 13 training sessions conducted in Khost Province during the month, 126 men were trained in various subjects. Seven separate sessions were held in Infrastructure Project Implementation for a total of 65 men from Tani, Jaji Maydan, and Mando Zayi. In addition, six separate sessions were conducted on Grants Management for 45 men from the same districts.

Since the beginning of the program, 5,190 individuals from Khost Province have received various trainings; 3,148 of these were men and 858 (16%) were women.

LOGAR PROVINCE

In Logar Province, SIKA-East operates in three districts: Baraki Barak, Khoshi, and Mohammad Agha.

On March 4, the Khoshi District Governor and DDA+, with support from SIKA-East, held a major meeting to introduce their recently developed communication plan. For more information, see sidebar at right.

Five small-infrastructure projects were completed in Baraki Barak and Mohammad Agha Districts in March: Tagab Payan school boundary wall, Naw Abad Zargaran karez rehabilitation, and Chahashanbi karez extension project in Baraki Barak District; and Suryak karez rehabilitation and cleaning project and Ghulam Khan karez extension in Mohammad Agha District.

In addition, one non-infrastructure project, a tailoring course for women, was completed in four hawzas of Baraki Barak. The training took place over 36 days, during which the trainees not only learned tailoring but also were provided with tailoring kits for their future use in income generation. Successful projects of this sort were prioritized by women to support more equitable access

Khoshi Introduces District Communication Plan



Khoshi District Governor, Mr. Bismallah Khoshiwal, summarized his office's activities during the past year and outlined his hopes and plans for the district in the future.

On March 4, the Khoshi District Governor and DDA+, with support from SIKA-East, held a major meeting to introduce their recently developed communication plan. The gathering was attended by the Provincial Governor, Mr. Niaz Amiri, provincial and district officials, DDA members, police and Afghan army leaders, tribal and religious elders, and local residents. More than 100 men attended.

The purpose of the meeting was to share information, evaluate the performance of service providers, and increase coordination so as to improve stability and development in the district. The elders presented their problems and challenges to the officials, including the Provincial Governor, who promised he would do his best to address them.

Overall, it was an excellent meeting and gave the citizens of Khoshi District a chance to get better acquainted and share their concerns with their government leaders. It was the first visit of the new Provincial Governor to Khoshi, and he promised his full support to the district and SIKA-East. The event was covered by national and local media.

to economic opportunities and improved livelihoods, contributing to strengthening the social fabric of communities.

One infrastructure grant, valued at over \$22,000, was awarded for Baraki Barak District of Logar Province during the month.

So far, SIKA-East has received approval from USAID for 67 projects, worth nearly \$3 million, for Logar Province. Currently, 25 projects, with a cumulative value of \$935,325, are being implemented in all three districts. Twenty-four projects, worth over \$1 million, have been completed, and three more, valued at nearly \$106,000, are officially closed.

In nine sessions, 214 individuals received training in Logar Province during the month: two separate Grants Management trainings for 47 men from Baraki Barak and Khoshi; five Infrastructure Project Implementation training sessions for a total of 109 men from Baraki Barak, Mohammad Agha, and Khoshi Districts; and Fundraising and Negotiation Strategy training sessions for 39 men and three women from DGOs, PRRD, and DoWA.

Cumulatively, 4,306 individuals, 25% of them women, have so far taken part in SIKA-East trainings in the province.

MAYDAN WARDAK PROVINCE

SIKA-East operates in four districts in Maydan Wardak Province: Chaki Wardak, Jalrez, Nirkh, and Saydabad.

Three grants, worth all together \$53,774, were awarded this month for projects in Jalrez District. All three are infrastructure projects and include one reservoir and two flood protection walls.

During the month, a closing ceremony was held, and a final milestone payment made, for a flood protection wall, worth \$41,991, built by the Noor Khil PMC in Chaki Wardak District. The Bahghak karez rehabilitation and extension project in Saydabad District was also completed in March.

Since the beginning of the program, 59 projects have been awarded to Maydan Wardak Province: 21 for Saydabad, 16 for Nirkh, 13 for Chaki Wardak, and nine for Jalrez. Twenty-nine of these, with a cumulative value of over \$1.1 million, have now been completed. USAID has approved 80 grants for this province.

Engineering designs for 16 grant projects, with a cumulative value of \$478,577, are in progress. Seven of the projects are in Saydabad, five in Jalrez, and four in Chaki Wardak.

Eighty-six men and 12 women underwent training during the month in Maydan Wardak. These included four separate Fundraising sessions for 16 men and six women from Chaki Wardak, Jalrez, Nirkh, and Saydabad; four sessions on Negotiation Strategy for 19 men and five women from the same districts; a Grants Management session for five men and one woman from Jalrez; an Infrastructure Project Implementation training session for 20 men from Jalrez; and two Operation and Maintenance sessions for 26 men from Saydabad District. This brings the total number of people trained under the program in Maydan Wardak to 2,945 men and 872 women (23%).

PAKTYA PROVINCE

SIKA-East operates in five districts of Paktya Province: Ahmad Abad, Laja Ahmad Khail, Laja Mangal, Zadran, and Zurmat.

In March, SIKA-East conducted a Lessons Learned workshop in Laja Mangal District of Paktya Province, which was attended by 33 men and three women. The participants discussed the accuracy of Sources of Instability and Root Causes in the Stability Planning Process (SPP), and the effectiveness and sustainability of the SPP process as a whole. They also talked about the completion of DPPs, the role

of DDA+s in the SPP, the effectiveness of district communication plans and SPFs, and the role and responsibilities of GIRoA stakeholders. The purpose of the workshop was to enable SIKA-East to identify the challenges and successes of the program in Laja Mangal District, suggest solutions, and take actions to improve SIKA-East interventions there.

At the end of the month, IDLG held a major coordination meeting in Gardez that brought together provincial and district leaders and influential members of local communities. For more information, see sidebar at right.

Six new grants, with a combined value of over \$294,000, were awarded in three districts of Paktya Province during the month. All of these were infrastructure projects for agricultural purposes. Three grant awards went to Laja Ahmad Khail District, two to Laja Mangal, and one to Zadran.

So far, SIKA-East has received approval from USAID for 46 small infrastructure projects, worth over \$2 million, for Paktya Province. Currently 23 projects, with a cumulative value of \$859,818, are being implemented in Laja Ahmad Khail, Laja Mangal, Zadran, and Zurmat Districts.

Engineering designs are under way for 15 small-scale infrastructure projects: nine for Ahmad Abad, three for Laja Ahmad Khail, and one each for Laja Mangal, Zadran (Garda Serai), and Zurmat.

On March 18, the Zurmat district engineer visited the DMT office to monitor the ongoing renovation work and to provide instructions to the contractor. Considerable progress was made during the past month, and the project is about 90% complete.

A total of 153 individuals attended 14 training sessions in Paktya Province during the month. Seventy-eight men from Laja Ahmad Khail, Laja Mangal, Zadran, and Laja Ahmad Khail attended five Infrastructure Project Implementation training sessions. Four sessions of Grant Management training were conducted for 50 men from Zadran, Laja Mangal, and Laja Ahmad Khail District. And 25 men from Laja Ahmad Khail, Zurmat, and Laja Mangal Districts attended five sessions of Fundraising training.

Cumulatively, only 203 women (5%) – all from Ahmad Abad District – have attended SIKA-East trainings. This stands in stark contrast with the 3,913 male participants from all five districts, including Garda Serai.

IDLG Holds Major Coordination Meeting in Paktya



Audience listening to a speech delivered by one of the key speakers at the IDLG coordination meeting

On March 30, the Independent Directorate for Local Governance (IDLG) in Paktya Province, with SIKA-East assistance, conducted a coordination meeting to bring together provincial authorities and the leadership of eight districts in Paktya.

The meeting was designed as an opportunity to enhance coordination between local government and the community and discuss government's plans for the future of the province. Participants included the Paktya Deputy Governor, PRRD and other line department directors, District Governors, and influential people from the districts of Sayed Karam, Zadran, Showak, Chamkany, Aryoub Jaji, Ahmad Abad, Laja Mangal, and Laja Ahmad Khail.

During the meeting, the Deputy Governor announced that SIKA-East is going to cover three more districts of Paktya Province: Sayed Karam, Aryoub Jaji, and Mirzaka. He mentioned his appreciation of SIKA-East for bringing the community and government closer and paving a path for the community to share its problems with related government bodies to find solutions.

SUPPORT ACTIVITIES

MONITORING AND EVALUATION (M&E)

M&E Field Activities In March, SIKA-East M&E officers made 114 site monitoring visits to grant projects in 16 districts to ensure the quality and compliance of project implementation.

Sixty-nine PRRD and SIKA-East training sessions were conducted in 21 districts during the month and were attended by 711 men and 52 women. In addition, provincial and district M&E officers conducted a Lessons Learned workshop for 35 men in Laja Mangal District of Paktya Province.

OPERATIONAL ENVIRONMENT

Security Situation The fragile security situation in the eastern region continued to affect SIKA-East's operational environment. While improvised explosive devices (IED) continue to be the main cause of death and injury, the combined casualties of indirect fire (rocket, mortar, and artillery), complex attacks, and small arms fire are on the increase and reflect the increasingly aggressive nature of operations executed by insurgent groups. The security situation in the more volatile eastern provinces deteriorated with the advance of the electoral campaign period.

SIKA-East-Related Security Incidents An evaluation of incidents recorded between insurgent and ANSF forces in the five SIKA-East provinces shows an increase in ANSF operations against insurgents in many areas but reveals no clear increase in insurgent activities as the ANSF is showing superiority over the insurgents. The most common types of insurgents attacks recorded this month were roadside IEDs, indirect-fire attacks on ANSF establishments, and a number of illegal checkpoints recorded in some of the farther districts of the five provinces. Overall the security situation is assessed to be under ANSF control in the SIKA-East districts.

While direct targeting of SIKA-East operations was nominal, a moderate to high incidence of peripheral attacks on ANSF and other Afghan-government-affiliated assets close to project operations was observed in the five provinces. The flow of threat reporting in connection with the upcoming elections increased exponentially during this reporting period throughout all the affected provinces.

On March 31, threat letters were posted on walls of the mosques in Saydabad District and surrounding villages of Maydan Wardak that any locals caught with colored fingers, showing that they had voted, would be punished.

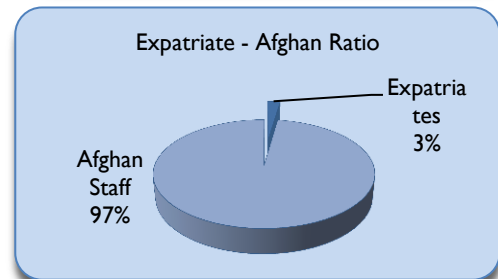
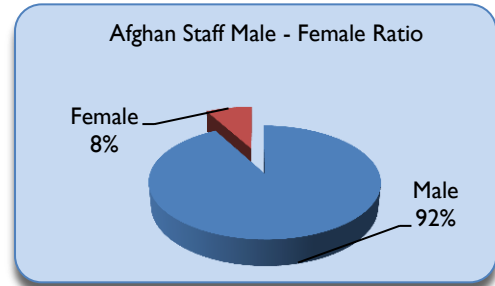
Track24 System Implementation of the Track24 system for field staff reached the final stage during March. Over 400 smart phones were issued to field and expatriate staff, and Security Department is closely monitoring the staff in the field.

HUMAN RESOURCES

SIKA-East is currently implemented by 684 staff members, of whom 665, or 97%, are Afghan nationals. Sixty-five percent of the Afghan nationals are based in the five provinces and 21 districts where SIKA-East currently operates, and the other 35% are based in Kabul. Fifteen percent of the Afghan nationals occupy management positions (grades 10-12), and women make up 8% of the total staff.

There were three separations during the month. Two resigned for personal reasons, and one was terminated for disappearing from the job.

Eleven offers were extended in March 2014; all were accepted and the new employees had started work by the end of the month. Forty-six additional hires are projected for April 2014.



CHALLENGES

Weather During March, the cold weather and snow that had delayed or stopped most of the ongoing projects in Ghazni, Logar, Maydan Wardak, and Paktya Provinces ceased to be a factor, and project construction started up again.

Security As noted above, the volatility of the environment is likely to have an increasing impact on SIKA-East activities and staff in Kabul and the districts. The program is doing its best not to expose staff, partners, and beneficiaries to unmanageable risks or unnecessary danger, while continuing operations at field level. In particular, the poor security situation in Baraki Barak District continues to affect project implementation.

Vetting One hundred twenty-four grants, with a combined value of \$6,048,220, have been submitted to USAID for vetting approval. During March, SIKA-East received 17 USAID vetting approvals. The slow response to vetting requests is having a noticeable impact on grant award activities.

Suspended Grants Out of 124 ongoing grants, six awarded grants, with a total value of \$262,151, were on hold at the end of March. Two were due to security reasons, three were a result of CDC restructuring, and two were because of the CDCs' lack of coordination.

NEXT STEPS

- Continue planning for the SIKA option period in coordination with MRRD, IDLG, and USAID;
- Hold female DDA+ Action Summits in Ghazni, Khost, Logar, and Paktya Provinces;
- Complete move of Zurmat DMT office from Gardez to Zurmat District; and
- Facilitate IDLG Provincial Coordination Meeting in Khost among PG, DGs, Provincial Development Council members, and key community elders.



Work on the Varekhmeen Tangay flood protection wall in Laja Ahmad Khail District of Paktya Province progressed this month.

APPENDICES

APPENDIX A: SIKA-EAST GRANTS PIPELINE SUMMARY

(Please note that the US dollar value of the grants may fluctuate in accordance with the fluctuating conversion rates between the U.S. dollar and the Afghan national currency.)

District	Under Development	Apps. Received	Apps. Received	Vetting Pending with USAID	Vetting Approved by USAID	GRC Approved	USAID Approval Requested	USAID Approval Received		Grants Awarded(On-going)		Grants Completed		Closed Grants(Past Retention Period)		Total Grants Awarded	
	No.	No.	\$ Value	No.	No.	No.	No.	No.	\$ Value	No.	\$ Value	No.	Amount USD	No.	\$ Value	No.	\$ Value
Andar	3	16	508,051	6	3	16	14	12	\$474,858	4	\$196,131	2	132,748	0	0	6	\$328,880
Jaghathu	0	4	95,666	2	0	4	2	2	\$95,666	0	\$0	0	0	0	0	0	\$0
Dih Yak	1	16	617,468	3	8	17	15	15	\$590,822	5	\$139,292	5	221,245	1	\$19,087	11	\$379,624
Khwaja Umari	0	19	573,945	13	2	19	16	13	\$409,058	8	\$189,202	0	0	0	0	8	\$189,202
Qarabagh	5	3	96,098	0	0	3	0	0	\$0	0	\$0	0	0	0	0	0	\$0
Gurbuz	2	16	678,556	5	4	16	15	15	\$578,556	11	\$343,854	0	0	0	\$0	11	\$343,854
Jaji Maidan	4	9	293,124	3	1	10	5	6	\$213,720	5	\$119,966	0	0	0	\$0	5	\$119,966
Mando Zayi	5	13	382,030	4	0	13	12	12	\$349,887	7	\$170,931	1	22,031	0	\$0	8	\$192,962
Tani	0	19	\$632,709	5	1	17	14	14	\$517,442	6	\$127,748	1	24,960	0	\$0	7	\$152,708
Baraki Barak	4	30	1,324,676	5	16	30	26	27	\$1,117,108	10	\$360,334	11	376,041	0	0	21	\$736,375
Khoshi	0	14	\$705,737	7	0	15	12	12	\$564,968	4	\$72,845	0	0	0	0	4	\$72,845
Moha.Agha	1	31	\$1,480,310	2	23	31	28	28	\$1,276,266	11	\$502,146	13	590,925	3	105,763	27	\$1,198,834
Chaki Wardak	1	19	\$781,355	3	11	18	17	17	\$670,733	10	\$322,792	3	144,072	0	0	13	\$466,863
Jalrez	0	25	\$968,507	5	0	14	13	12	\$302,143	9	\$172,966	0	0	0	\$0	9	\$172,966
Nirkh	0	23	\$1,149,330	0	21	22	20	20	\$1,000,537	6	\$301,124	7	321,606	3	178,035	16	\$800,765
Saydabad	0	34	\$1,037,197	4	17	32	31	31	\$1,148,010	5	\$133,008	8	277,802	8	185,860	21	\$596,669
Ahmad Abad	20	24	\$1,242,984	12	0	13	5	5	\$266,164	0	\$0	0	0	0	0	0	\$0
Laja Ahmad Khail	13	18	\$567,487	5	1	16	10	10	\$255,063	10	\$255,063	0	0	0	0	10	\$255,063
Laja Mangal	7	19	\$695,456	7	4	15	12	12	\$450,297	7	\$255,676	0	0	0	0	7	\$255,676
Zadran	13	19	\$658,227	10	3	10	6	6	\$395,381	1	\$80,132	0	0	0	0	1	\$80,132
Zurmat	2	18	\$1,132,660	9	4	15	13	12	\$677,870	5	\$268,948	0	0	0	0	5	\$268,948
Zadran (Gerda Serai)	28	28	\$1,040,506	6	0	3	1	1	\$48,256	0	\$0	0	0	0	0	0	\$0
	109	417	\$16,662,079	116	119	349	287	282	\$11,402,805	124	\$4,012,158	51	\$2,111,430	15	\$488,745	190	\$6,612,332
Infrastructure Grants	78	344	\$14,436,939	77	104	282	249	246	\$10,184,974	116	\$3,889,161	50	\$2,127,581	12	\$433,535	178	\$6,450,276
Non-Infrastructure Grants	31	73	\$2,225,141	40	15	67	38	36	\$1,217,830	8	\$122,997	2	\$410.91	3	\$55,209	13	\$220,157
Transition Initiative Grants	6	6	\$442,225	3	3	5	4	4	\$171,296	3	\$128,472	0	\$0	0	\$0	3	\$128,472
	115	423	\$17,104,305	119	122	354	291	286	\$11,574,101	127	\$4,140,629	51	\$2,111,431	15	\$488,744	193	\$6,740,804

District	Award and Implementation						Total	Grant Agreement Types				Activity Type				
	Awarded/Ongoing		Completed		Closed	FOG		In-Kind		Infrastructure		Non-Infrastructure				
Andar	4	\$196,131	2	\$132,748	0	\$0	6	\$328,880	6	\$350,502	10	\$212,072	9	\$445,327	17	\$279,227
Jaghatu	0	\$0	0	\$0	0	\$0	0	\$0	2	\$106,116	2	\$0	19	\$725,797	4	\$118,182
Dih Yak	5	\$139,292	5	\$221,245	1	\$19,087	11	\$379,624	10	\$435,299	7	\$254,413	16	\$606,286	8	\$153,781
Khwaja Umari	8	\$189,202	0	\$0	0	\$0	8	\$189,202	16	\$570,306	3	\$69,599	26	\$797,950	8	\$248,226
Qarabagh	0	\$0	0	\$0	0	\$0	0	\$0	2	\$78,638	1	\$28,258	20	\$600,324	3	\$53,956
Gurbuz	11	\$343,854	0	\$0	0	\$0	11	\$343,854	14	\$565,070	0	\$0	31	\$853,734	6	\$188,929
Jaji Maidan	5	\$119,966	0	\$0	0	\$0	5	\$119,966	7	\$257,551	0	\$0	22	\$605,670	1	\$100,000
Mando Zayi	7	\$170,931	1	\$22,031	0	\$0	8	\$192,962	9	\$288,897	1	\$21,429	25	\$1,273,650	0	\$0
Tani	6	\$127,748	1	\$24,960	0	\$0	7	\$152,708	14	\$470,062	1	\$16,384	28	\$822,691	5	\$195,076
Baraki Barak	10	\$360,334	11	\$376,041	0	\$0	21	\$736,375	22	\$1,078,649	3	\$82,940	32	\$1,328,721	7	\$210,935
Khoshi	4	\$72,845	0	\$0	0	\$0	4	\$72,845	13	\$701,052	0	\$0	27	\$1,272,537	0	\$0
Mohammad Agha	11	\$502,146	13	\$590,925	3	\$105,763	27	\$1,198,834	29	\$1,497,065	1	\$26,523	43	\$2,120,825	3	\$140,735
Chaki Wardak	10	\$322,792	3	\$144,072	0	\$0	13	\$466,863	12	\$598,582	2	\$23,319	20	\$856,901	5	\$80,455
Jalrez	9	\$172,966	0	\$0	0	\$0	9	\$172,966	12	\$325,377	0	\$0	18	\$754,198	5	\$108,727
Nirkh	6	\$301,124	7	\$321,606	3	\$178,035	16	\$800,765	15	\$932,161	1	\$14,780	25	\$1,229,182	7	\$307,984
Saydabad	5	\$133,008	8	\$277,802	8	\$185,860	21	\$596,669	21	\$707,509	0	\$0	31	\$837,327	9	\$485,777
Ahmad Abad	0	\$0	0	\$0	0	\$0	0	\$0	1	\$48,454	0	\$0	23	\$1,414,438	0	\$0
Laja Ahmad Khail	10	\$255,063	0	\$0	0	\$0	10	\$255,063	11	\$268,759	0	\$0	21	\$797,832	2	\$60,565
Laja Mangal	7	\$255,676	0	\$0	0	\$0	7	\$255,676	7	\$283,751	0	\$0	19	\$795,079	4	\$107,522
Zadran	1	\$80,132	0	\$0	0	\$0	1	\$80,132	1	\$98,807	0	\$0	22	\$625,229	3	\$27,379
Zurmat	5	\$268,948	0	\$0	0	\$0	5	\$268,948	5	\$334,806	0	\$0	15	\$986,507	4	\$242,153
Zadran (Gerda Serai)	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	23	\$1,005,455	0	\$0
Grand Total	124	\$4,012,158	51	\$2,111,430	15	\$488,745	190	\$6,612,332	229	\$9,997,413	32	\$749,717	515	\$20,755,660	101	\$3,109,609

District	Payments (USD)								Total	
	1st Milestone		2nd Milestone		3rd Milestone		4th Milestone			
Andar	6	\$62,106	4	\$91,813	2	\$41,716	2	\$12,205	14	\$207,840
Jaghathu	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Dih Yak	10	\$69,125	9	\$100,536	8	\$75,219	6	\$43,476	33	\$288,356
Khwaja Umari	6	\$18,526	0	\$0	0	\$0	0	\$0	6	\$18,526
Qarabagh	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
Gurbuz	11	\$67,902	8	\$89,785	1	\$15,213	0	\$0	20	\$172,901
Jaji Maidan	5	\$23,624	0	\$17,290	0	\$0	0	\$0	5	\$40,913
Mando Zayi	7	\$33,128	5	\$41,782	1	\$7,602	1	\$2,172	14	\$84,685
Tani	7	\$30,089	5	\$37,781	2	\$17,238	1	\$2,496	15	\$87,604
Baraki Barak	21	\$144,914	17	\$223,296	16	\$209,781	11	\$39,136	65	\$617,127
Khoshi	4	\$14,340	0	\$0	0	\$0	0	\$0	4	\$14,340
Mohammad Agha	26	\$251,585	22	\$285,900	21	\$269,738	16	\$110,250	85	\$917,473
Chaki Wardak	10	\$78,336	8	\$98,769	4	\$53,274	3	\$13,340	25	\$243,718
Jalrez	9	\$33,998	0	\$0	0	\$0	0	\$0	9	\$33,998
Nirkh	15	\$139,414	14	\$241,592	13	\$216,032	10	\$45,468	52	\$642,506
Saydabad	21	\$124,030	18	\$162,180	17	\$152,512	16	\$59,226	72	\$497,948
Ahmad Abad	1	\$15,745	0	\$0	0	\$0	0	\$0	1	\$15,745
Laja Ahmad Khail	10	\$50,313	0	\$0	0	\$0	0	\$0	10	\$50,313
Laja Mangal	7	\$50,427	0	\$0	0	\$0	0	\$0	7	\$50,427
Zadran	1	\$15,745	0	\$0	0	\$0	0	\$0	1	\$15,745
Zurmat	5	\$52,953	0	\$0	0	\$0	0	\$0	5	\$52,953
Zadran (Gerda Serai)	1	\$15,745	0	\$0	0	\$0	0	\$0	1	\$15,745
Grand Total	183	\$1,292,045	110	\$1,390,724	85	\$1,058,325	66	\$327,769	444	\$4,068,863

APPENDIX B: SIKA-EAST ENGINEERING PIPELINE

Engineering Design Packages, Cumulative through March 31, 2014

Province	Batch	District	Design Status		Value (USD)	
			In Progress	Completed	In Progress	Completed
Ghazni	C	Andar	2	6	134,334	401,180
	B	Dih Yak	2	12	30,461	602,434
	F	Jaghatu	1	2	61,287	61,287
	D	Khwaja Umari	0	16	0	627,883
	F	Qarabagh	0	3	0	115,806
Khost	E	Gurbuz	3	15	108,983	722,862
	E	Jaji Maidan	3	7	85,963	339,604
	F	Mando Zayi	3	9	140,696	254,747
	E	Tani	2	13	44,471	582,197
Logar	A	Baraki Barak	2	30	61,327	1,586,718
	D	Khoshi	6	15	186,444	905,002
	B	Mohammad Agha	2	33	98,557	1,783,678
Maydan Wardak	C	Chaki Wardak	4	16	187,662	870,386
	D	Jalrez	5	12	99,561	310,899
	B	Nirkh	0	19	0	1,115,264
	A	Saydabad	7	33	191,354	1,004,889
Paktya	F	Ahmad Abad	9	7	548,615	468,971
	E	Laja Ahmad Khail	3	12	99,427	365,881
	E	Laja Mangal	1	12	23,721	540,609
	C	Zadran	0	6	-	456,830
	C	Zadran (Garda Serai)	1	1	99,872	58,979
	C	Zurmat	1	13	80,319	825,186
Subtotals			57	292	\$2,283,054	\$14,001,292
Grand Totals			349		16,284,346	

APPENDIX C: PROCUREMENT AND GRANTS VETTING

Procurement Vetting Tracker

(for unapproved purchases and purchases approved in February)

No.	Vetted Company	Description	Final Submission of All Documents to USAID	Acknowledgment by USAID	Vetting Approved by USAID	Days Pending	Remarks
47	Joint Brother Services Co	Transportation of Sensitive IT Equipment	Oct-2-2013	Mar-13-2014		191	
53	Suli Paigham Radio	Radio Call	Oct-9-2013	Oct-23-2013	No	143	Ineligible
58	Parwiz Mihraban Logistic Services	Diesel fuel for office generator	Jan-15-2014	Jan-16-2014	Mar-30-2014	75	
59	Khwaja Mohammad Abas	Lease of guest house in Logar	Jan-15-2014	Jan-16-2014		75	
60	Nazar Mohammad	Lease of guest house in Pakiya	Jan-15-2014	Jan-16-2014	No	44	Ineligible
61	Global Rock Construction Co.	20ft 40ft connex for PMU and DSU	Jan-15-2014	Jan-16-2014		75	
65	Telecom Development Afghanistan Company(ROSHAN)	Mobile Telecommunication Services	Feb-4-2014	Feb-5-2014		54	
67	Mohammad Agul Mujahid Logistic Company (MGM)	Provision of Groceries, Smart Phones, Refreshments, Carpentry Tools	Feb-24-2014	Feb-25-2014		34	
68	Tal Waddan Group (Logistic Services Co.)	Rental vehicle unarmored	Feb-27-2014	Mar-2-2014		29	
69	Net Zone Ltd.	VSAT for PMU and DSU	Feb-27-2014	Mar-2-2014		29	
70	Ilmi Ltd	Office Supplies (Stationery)	Mar-12-2014	Mar-13-2014		18	
71	Royal Osaka Logistic Service Company	Lease of 300 PCS Smart Phones	Mar-12-2014			18	

Grants Vetting Tracker

(for unapproved grant applications and applications approved in February)

SIKA-East Log No.	Vetted Organization / Project	Documents Received from Grants Department	Initial Submission to USAID	Acknowledgment by USAID	Vetting Approved by USAID	Days Pending	Approved
VAR #G098	Zurmat DDA, Tailoring Training, University Entry Exam Preparation Course, & Radio Play Projects	Sep-12-2013	Sep-12-2013	Sep-16-2013		196	
VAR #G100	Khoshi DDA, Radio Play Project	Sep-24-2013	Sep-24-2013	Oct-2-2013	No	102	Ineligible
VAR #G105	Sayed Khil PMC, Construction of Garden Khwahi Ditch and Intake	Oct-8-2013	Oct-8-2013			174	
VAR #G113	Laliga CDC, Construction of Laliga Canal	Nov-3-2013	Nov-3-2013	Nov-18-2013	No	88	Ineligible
VAR #G114	Zurmat DDA, Batoor High School Surrounding Wall	Nov-3-2013		Nov-19-2013		148	
VAR #G127	Saydabad DDA, University Entry Exam Preparation Course	Dec-01-2013	Dec-01-2013	Dec-10-2013		120	
VAR #G128	Zurmat DDA, University Entry Exam Preparation Course	Dec-01-2013	Dec-01-2013	Dec-10-2013		120	
VAR #G129	Zurmat DDA, Tailoring Training	Dec-01-2013	Dec-01-2013	Dec-10-2013	Mar-16-2014	105	Approved
VAR #G130	Nirakh DDA, Literacy Course and Tailoring Training	Dec-01-2013	Dec-01-2013	Dec-10-2013	Mar-16-2014	105	Approved
VAR #G131	Nirakh DDA, University Entry Exam Preparation	Dec-01-2013	Dec-01-2013	Dec-10-2013	Mar-16-2014	105	Approved
VAR #G132	Nirakh DDA, Computer Course	Dec-01-2013	Dec-01-2013	Dec-15-2013	Mar-16-2014	105	Approved
VAR #G133	Tarakai CDC, Construction of Tarakai Protection Wall	Dec-02-2013	Dec-02-2013	Dec-15-2013	Mar-16-2014	104	Approved
VAR #G135	Sorkhi PMC, Construction of Sorkhi Protection Wall	Dec-02-2013	Dec-02-2013	Dec-15-2013		122	
VAR #G136							
VAR #G137							

VAR #G138	Awal Khil CDC, Computer Course	Dec-8-2013	Dec-8-2013	Dec-26-2013		113	
VAR #G139	Shakh Amir Kotky CDC, Construction of Shakh Amir Kotky Kalai Protection Wall	Dec-8-2013	Dec-8-2013	Dec-26-2013		113	
VAR #G140	Zero Zabar CDC, Construction of Flood Protection Wall from Majan Mill to Toy	Dec-8-2013	Dec-8-2013	Dec-26-2013		113	
VAR #G141	Bara Waza PMC, Construction of Protection Wall	Dec-8-2013	Dec-8-2013	Dec-26-2013		113	
VAR #G142	Sami Kalai CDC, Reconstruction of Canal	Dec-15-2013	Dec-15-2013	Dec-31-2013		106	
VAR #G143	Haider Khil CDC, Karez Extension	Dec-15-2013	Dec-15-2013	Dec-31-2013		106	
VAR #G144	Zadran DDA, Plant Forms Generations for Fruitful and Unfruitful Plants Training	Dec-15-2013	Dec-15-2013	Dec-31-2013		106	
VAR #G145	Andar DDA, Literacy Training	Dec-15-2013	Dec-15-2013				Cancelled
VAR #G146	Nuh Burja CDC, Construction of Protection Wall	Dec-15-2013	Dec-15-2013	Dec-31-2013		106	
VAR #G147	Wazir Khil CDC, Rehabilitation of Water Stream	Dec-15-2013	Dec-15-2013	Dec-31-2013		106	
VAR #G148							
VAR #G149	Matwarkh PMC, Matwarkh Ditch Construction	Dec-17-2013	Dec-17-2013	Dec-31-2013		104	
VAR #G150	Koza Waza PMC	Dec-17-2013	Dec-17-2013	Dec-31-2013		104	
VAR #G151	Core Skill Focus Organization (CSFO), Poultry Training	Dec-22-2013	Dec-22-2013	Jan-7-14		99	
VAR #G152	Bori Kali CDC, Protection Wall Construction	Dec-22-2013	Dec-23-2013	Jan-7-14		99	
VAR #G153	Kanesf CDC, Boundary Wall Construction	Dec-22-2013	Dec-22-2013	Jan-4-2014		99	
VAR #G154	Qala Naw Payan CDC, Boundary Wall Construction	Dec-22-2013	Dec-22-2013	Jan-4-2014		99	
VAR #G155	Tormay and Godul Qandary CDC, Construction of Protection Wall	Dec-19-2013	Dec-19-2013	Dec-26-2013		101	
VAR #G156	Dih Yak DDA, Tailoring Training	Dec-23-2013	Dec-23-2013	Jan-7-2014		98	
VAR #G157	Dih Yak DDA, Embroidery Training	Dec-23-2013	Dec-23-2013			98	
VAR #G158	Bad CDC, Canal Rehabilitation Project	Dec-23-2013	Dec-23-2013	Jan-7-2014		98	
VAR #G159	Haji Yaqoob Kali CDC, Protection Wall	Dec-23-2013	Dec-23-2013	Jan-7-2014		98	
VAR #G160	Hisar Kali CDC, Protection Wall	Dec-23-2013	Dec-23-2013	Jan-7-2014		98	
VAR #G161	Hisarak CDC, Protection Wall	Dec-23-2013	Dec-23-2013	Jan-7-2014		98	
VAR #G162	Kharke CDC, Protection Wall	Dec-23-2013	Dec-24-2013	Jan-7-2014		98	
VAR #G163	Taraky CDC, Protection Wall	Dec-23-2013	Dec-23-2013	Jan-7-2014		98	
VAR #G164	Samand CDC, Protection Wall	Dec-23-2013	Dec-23-2013	Jan-7-2014		98	
VAR #G165	Lach Khil CDC, Karez Extension and Rehabilitation	Dec-23-2013	Dec-23-2013	Jan-7-2014		98	
VAR #G166	Aisa Karcon Construction Company (AKCC), Boring of 30 Potable Water Wells	Dec-24-2013	Dec-30-2013			97	
VAR #G167	Mando Zayi DDA, Literacy Course	Dec-30-2013	Jan-1-2014			91	
VAR #G168	Mando Zayi DDA, Computer Course	Dec-30-2013	Jan-1-2014			91	
VAR #G169	MandoZayi DDA, Women Tailoring Course	Dec-30-2013	Jan-1-2014			91	
VAR #G170	Bagh Yarak CDC, Construction of School Boundary Wall	Dec-30-2013	Jan-1-2014	Jan-7-2014		91	
VAR #G171	Laka Tiga PMC	Dec-30-2013	Jan-1-2014	Jan-7-2014		91	
VAR #G172	Maidani Kasi PMC	Dec-30-2013	Jan-1-2014	Jan-7-2014		91	
VAR #G173	Mirzaiy CDC, Protection Wall	Dec-30-2013	Jan-1-2014	Jan-7-2014		91	
VAR #G174	Najaran CDC, Karez Rehabilitation	Dec-30-2013	Jan-1-2014	Jan-7-2014		91	
VAR #G175	Qala Naw CDC, Rehabilitation of Existing Canal	Dec-30-2013	Jan-1-2014	Jan-7-2014		91	
VAR #G176	Ahmad Abad DDA, Carpentry and Welding Training	Dec-30-2013	Jan-1-2014			91	
VAR #G177	Ahmad Abad DDA, University Entry Exam	Dec-30-2013	Jan-1-2014			91	
VAR #G178	Deh Dawlat CDC, Protection Wall	Dec-30-2013	Jan-1-2014	Jan-7-2014		91	
VAR #G179	Humanitarian Assistance Muska (HAM), Literacy Training Course	Jan-7-2014	Jan-7-2014	Jan-12-2014		83	
VAR #G180	Adin Khill CDC, Canal Construction	Jan-21-2014	Jan-22-2014			69	
VAR #G181	Khawaja Umari DDA, Culvert Construction, Conduct of University Entry Course, Fruit Processing Training, Metal Course Training,	Jan-26-2014	Jan-26-2014	Jan-27-2014		64	

	Embroidery Training, Conduct of Male and Female Rights Awareness Training, and Public Awareness Advocacy						
VAR #G182	Laja Mangal Male DDA, Tailoring, Carpentry, Winter Course Trainings, and Construction of Flood Protection Wall	Jan-26-2014	Jan-26-2014	Jan-27-2014		64	
VAR #G183	Marzak PM), Intake and Canal Construction	Jan-21-2014	Jan-22-2014	Jan-23-2014		69	
VAR #G184	Shamali Feroz Khil CDC, Protection Wall Construction	Jan-21-2014	Jan-22-2014	Jan-23-2014		69	
VAR #G185	Turky CDC, Protection Wall Construction	Jan-26-2014	Jan-26-2014	Jan-27-2014		64	
VAR #G186	Zaiwalat CDC, Protection Wall Construction	Jan-26-2014	Jan-26-2014	Jan-27-2014		64	
VAR #G187	Babu Khail CDC, Protection Wall Construction	Jan-26-2014	Jan-26-2014	Jan-27-2014		64	
VAR #G188	Qala Gulzar CDC, Protection Wall Construction	Jan-26-2014	Jan-26-2014	Jan-27-2014		64	
VAR #G189	Qala Ziarat CDC, Protection Wall Construction	Jan-26-2014	Jan-26-2014	Jan-27-2014		64	
VAR #G190	Chinar CDC, Protection Wall Construction	Jan-26-2014	Jan-26-2014	Jan-27-2014		64	
VAR #G191	Andar DDA, Veterinary, Computer, Literacy Course, & Carpet Weaving Projects	Feb-2-2014	Feb-2-2014	Feb-3-2014		57	
VAR #G192	Sami Kali CDC, Canal Construction	Feb-2-2014	Feb-2-2014	Feb-3-2014		57	
VAR #G193	Garadid Khwahi PMC, Canal and Intake Construction	Feb-2-2014	Feb-3-2014	Feb-4-2014		57	
VAR #G194	Jangi PMC, Protection Wall Construction	Feb-2-2014	Feb-2-2014	Feb-3-2014		57	
VAR #G195	Core Skill Focus Organization (CSFO), Poultry Training	Feb-2-2014	Feb-2-2014	Feb-3-2014		57	
VAR #G196	New Era Afghanistan Tailoring & Embroidery Trainings	Feb-9-2014	Feb-9-2014	Feb-10-2014		50	
VAR #G197	Ahmad Abad District Development Assembly (DDA) Radio Play Projects	Feb-9-2014	Feb-9-2014	Feb-10-2014		50	
VAR #G198	Loy Kali Dastak CDC, Karez Rehabilitation	Feb-9-2014	Feb-9-2014	Feb-10-2014		50	
VAR #G199	Afghan Social Welfare and Development Organization (ASWDO), Tailoring Training	Feb-12-2014	Feb-13-2014	Feb-13-2014		47	
VAR #G200	Boori Khil Kali CDC, Protection Wall Construction	Feb-12-2014	Feb-13-2014	Feb-13-2014		47	
VAR #G201	Hisarak CDC, Protection Wall	Feb-12-2014	Feb-13-2014	Feb-13-2014		47	
VAR #G202	Suliman Khil CDC, Karez Extension and Rehabilitation	Feb-12-2014	Feb-13-2014	Feb-13-2014		47	
VAR #G203	Core Skill Focus Organization (CSFO), Tailoring Training	Feb-12-2014	Feb-13-2014	Feb-13-2014		47	
VAR #G204	Ahmad Shah Khil CD), Protection Wall Construction	Feb-12-2014	Feb-13-2014	Feb-13-2014		47	
VAR #G205	Beeni Sang CDC, Protection Wall Construction	Feb-19-2014	20-Feb-14	Feb-23-2014		40	
VAR #G206	Complete Moon For Vulnerable Afghan (CMVAO), Tailoring Training	20-Feb-14	Feb-23-2014	Feb-24-2014		39	
VAR #G207	Fateh Khan Khil CDC, Water Supply Network Rehabilitation	Feb-19-2014	Feb-20-2014	Feb-23-2014		40	
VAR #G208	Gerda Serai Management Committee (PMC), Carpentry Training, Welding Workshop, Capacity Building Workshop, Car Repairing Workshop, and Governance Workshop	Feb-19-2014	Feb-20-2014	Feb-23-2014		40	
VAR #G209	Ghwaran CDC, Canal Rehabilitation	Feb-19-2014	Feb-20-2014	Feb-23-2014		40	
VAR #G210	Gorai CDC, Intake Construction	Feb-19-2014	Feb-20-2014	Feb-23-2014		40	
VAR #G211	Qala Sardar CDC, Karez Rehabilitation	Feb-19-2014	Feb-20-2014	Feb-23-2014		40	
VAR #G212	Spinna Qala CDC, Deep Boring Wells for Potable Water	Feb-19-2014	Feb-20-2014	Feb-23-2014		40	
VAR #G213	Faqeeran Poshan CDC, Protection Wall Construction	Feb-20-2014	Feb-23-2014	Feb-24-2014		39	
VAR #G214	Laja Ahmad Khil DDA, Carpentry and University Entrance Exam Course Projects	Feb-20-2014	Feb-23-2014	Feb-24-2014		39	
VAR #G215	Laliga Kali CDC, Canal Construction	Feb-20-2014	Feb-23-2014	Feb-24-2014		39	
VAR #G216	Paynda Khil CDC, Protection Wall Construction	Feb-20-2014	Feb-23-2014	Feb-24-2014		39	
VAR #G217	Reconstruction and Social Service for Afghanistan (RSSAO), Tailoring Training	Feb-20-2014	Feb-23-2014	Feb-24-2014		39	

VAR #G218	Zadran DDA, Carpentry, Fruitful and Non-fruit Farms Husbandry Training, Teachers Workshop, Building Community Awareness and Building Community Awareness on Environmental Preservation Projects	Feb-20-2014	Feb-23-2014	Feb-24-2014		39	
VAR #G219	Kotki CDC, Protection Wall Construction	Feb-25-2014	Feb-26-2014	Feb-27-2014		34	
VAR #G220	Reconstruction and Social Service for Afghanistan Organization (RSSAO), Project Design, Grant Application Development, and Project Management Training	Feb-25-2014	Feb-26-2014	Feb-27-2014		34	
VAR #G222	Toorda Khel CDC, Protection Wall Construction	Feb-25-2014	Feb-26-2014	Feb-27-2014		34	
VAR #G223	Zala Education and Social Organization for Afghan Women , Project Design, Grant Application Development, and Project Management Training	Feb-25-2014	Feb-26-2014	Feb-27-2014		34	
VAR #G224	Afghan Holding Group Consultancy Services (AHGCS), Project Design, Grant Application Development, and Project Management Training	Feb-25-2014	Feb-23-2014	Feb-27-2014		34	
VAR #G225	Capacity Advancement Technicians (CAT), University Entry Exam Preparation Course (Kankoor)	Mar-2-2014	Mar-2-2014	3-Mar-14		29	
VAR #G226	Ghani Khail PMC, Protection Wall Construction	Mar-2-2014	3-Mar-14	4-Mar-14		29	
VAR #G227	Reconstruction and Social Service for Afghanistan (RSSAO)	Mar-2-2014	3-Mar-14	4-Mar-14		29	
VAR #G228	Bar Goda PMC, Protection Wall Construction	Mar-4-2014	Mar-5-2014	Mar-6-2014		27	
VAR #G229	Qala Malik Ebadullah Khan CDC, Karez Rehabilitation and Extension	Mar-4-2014	Mar-5-2014	Mar-6-2014		27	
VAR #G230	Hassan Khil CDC, Protection Wall Construction	Mar-4-2014	Mar-5-2014	Mar-6-2014		2726	
VAR #G231	Shikhak Ghondi CDC, Protection Wall Construction	Mar-4-2014	Mar-5-2014	Mar-6-2014		27	
VAR #G232	Ali Khill CDC, Protection Wall Construction	Mar-5-2014	Mar-5-2014	Mar-6-2014		26	
VAR #G233	Haji Khan Sarab CDC, Girls School Boundary Wall Construction	Mar-6-2014	Mar-6-2014	May-10-2014		25	
VAR #G234	Kafshi CDC, School Boundary Wall Construction	Mar-6-2014	Mar-6-2014	May-10-2014		25	
VAR #G235	Chenari Pocha Zoor CDC, Canal Rehabilitation	Mar-17-2014	Mar-17-2014	Mar-17-2014		14	
VAR #G236	Khani Khil CDC, Shallow Well Boring	Mar-17-2014	Mar-17-2014	Mar-18-2014		14	
VAR #G237	Paeinda Khil CDC, School Boundary Wall Construction	Mar-17-2014	Mar-17-2014	Mar-18-2014		14	
VAR #G238	Bakh Kawol PMC, Canal and Karez Rehabilitation	Mar-17-2014	Mar-17-2014	Mar-18-2014		14	
VAR #G239	Kooz Noora Khil CDC, Protection Wall Construction	Mar-17-2014	Mar-17-2014	Mar-18-2014		14	
VAR #G40	Kotagi CDC, Intake Construction	Mar-17-2014	Mar-17-2014	Mar-18-2014		14	
VAR #G241	Abdul Rahim CDC, Road Graveling and Culverts Construction	Mar-17-2014	Mar-17-2014	Mar-18-2014		14	
VAR #G242	Bagaka PMC, Protection Wall Construction	Ma23-2014	Mar-24-2014	Mar-25-2014		8	
VAR #G243	Darang PMC, Canal and Intake Construction	Ma23-2014	Mar-24-2014	Mar-25-2014		8	
VAR #G244	Qadar Khil PMC, School Boundary Wall Construction	Ma23-2014	Mar-24-2014	Mar-25-2014		8	
VAR #G245	Malak Ebadullah Khan CDC, Karez Rehabilitation	Mar-24-2014	Mar-25-2014	27-Mar-14		7	
VAR #G246	Mahmood Kala PMC, School Boundary Wall Construction	Mar-26-2014	Mar-27-2014			5	
VAR #G247	Landy Rogha CDC, Canal Rehabilitation	Mar-27-2014	Mar-26-2014			4	
VAR #G248	Zawab CDC, Canal Construction	Ma-26-2014	Mar-27-2014			5	

APPENDIX D: SIKA-EAST DISTRICT IMPLEMENTATION TRACKER

Please note that the SIKA-East *Phase III – Execute* is fully accounted for in Appendix E. No progress has been planned until the final months of the program under *Phase IV – Evaluate and Learn*.

			PREPARATION					I - ORIENT				II - PLAN				
			Province offices established #	Province staff hired #	District offices established #	District staff hired #	District profiles completed #	Stakeholder register produced #	Stability Cooperation Agreement signed #	District launch held #	Provincial Service Provider Catalog produced #	DPP produced #	DPP approved by DG / PRRD #	DPP approved by USAID #	Resource coordination meetings held #	Service Provider Fair held #
S/N	Province	District														
CUMULATIVE (to date)					21	325	14	21	18	21		21	21	21		
DISTRICTS																
	Batch A															
1	Logar	Baraki Barak			1	15	1	1		1		1	1	1		
2	Maydan Wardak	Saydabad			1	18	1	1		1		1	1	1		
	Batch B															
3	Ghazni	Dih Yak			1	14	1	1	1	1		1	1	1		
4	Logar	Mohammad Agha			1	17	1	1		1		1	1	1		
5	Maydan Wardak	Nirkh			1	16	1	1	1	1		1	1	1		
	Batch C															
6	Ghazni	Andar			1	17	1	1	1	1		1	1	1		
7	Maydan Wardak	Chaki Wardak			1	17	1	1	1	1		1	1	1		
8	Paktya	Zadran			1	16	1	1	1	1		1	1	1		
9	Paktya	Zurmat			1	15	1	1	1	1		1	1	1		
	Batch D															
10	Ghazni	Khwaja Umari			1	16	1	1	1	1		1	1	1		
11	Logar	Khoshi			1	14	1	1	1	1		1	1	1		
	Batch E															
12	Khost	Gurbuz			1	17	1	1	1	1		1	1	1		
13	Khost	Tani			1	16	1	1	1	1		1	1	1		
14	Khost	Jaji Maidan			1	15		1	1	1		1	1	1		
15	Paktya	Laja Ahmad Khail			1	13		1	1	1		1	1	1		
16	Paktya	Laja Mangal			1	16		1	1	1		1	1	1		
	Batch F															
17	Ghazni	Jaghatu			1	15		1	1	1		1	1	1		
18	Ghazni	Qarabagh			1	17	1	1	1	1		1	1	1		
19	Paktya	Ahmad Abad			1	14		1	1	1		1	1	1		
20	Maydan Wardak	Jalrez			1	15		1	1	1		1	1	1		
21	Khost	Mando Zayi			1	12		1	1	1		1	1	1		
PROVINCES																
1	Maydan Wardak		1	21						1					3	2
2	Logar		1	21						1					3	2
3	Ghazni		1	22						1					4	2
4	Paktya		1	23						1					3	2
5	Khost		1	19						1					1	2
CUMULATIVE (to date)			5	106						5					14	10

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